

Safer Stronger Communities Select Committee Agenda

Tuesday, 3 February 2015
7.00 pm, Committee Room 2
Civic Suite
Lewisham Town Hall
London SE6 4RU

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This meeting is an open meeting and all items on the agenda may be audio recorded and/or filmed.

Part 1

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Safer Stronger Communities Select Committee Members

Members of the committee, listed below, are summoned to attend the meeting to be held on Tuesday, 3 February 2015.

Barry Quirk, Chief Executive
Thursday, 22 January 2015

Councillor Pauline Morrison (Chair)	
Councillor David Michael (Vice-Chair)	
Councillor Andre Bourne	
Councillor Colin Elliott	
Councillor Alicia Kennedy	
Councillor Pat Raven	
Councillor Luke Sorba	
Councillor Eva Stamirowski	
Councillor Paul Upex	
Councillor James-J Walsh	
Councillor Alan Hall (ex-Officio)	
Councillor Gareth Siddorn (ex-Officio)	

MINUTES OF THE SAFER STRONGER COMMUNITIES SELECT COMMITTEE

Wednesday, 3 December 2014 at 7.00 pm

Present: Councillors Pauline Morrison (Chair), David Michael (Vice-Chair), Andre Bourne, Colin Elliott, Alicia Kennedy, Pat Raven, Eva Stamirowski and James-J Walsh

Apologies: Councillors Luke Sorba and Paul Upex

Also present: Timothy Andrew (Scrutiny Manager), Gary Connors (Strategic Community Safety Services Manager), Sam Kirk (Strategic Waste & Environment Manager) and Barrie Neal (Head of Corporate Policy and Governance)

1. Minutes of the meeting held on 3 November 2014

Resolved: to agree the minutes of the meeting held on 3 November as an accurate record.

2. Declarations of interest

2.1 There were none

3. Responsible dog ownership

3.1 Geeta Subramaniam-Mooney (Head of Crime Reduction and Supporting People) and Sam Kirk (Strategic Waste and Environment Manager) introduced the report; the following key points were noted:

- The report provided an overview of activities in the borough to deal with nuisance dog fouling and encourage responsible dog ownership.
- This work included: implementation of the borough's Dog Control Orders, community activities, micro-chipping, targeted campaigns, work with Lewisham Homes and initiatives with young offenders.
- The Council had also recently supported a community day of action to tackle dog fouling as well as 'operation Big Wing', which was led by the metropolitan police service and targeted a range of anti-social behaviours.
- Lewisham had a BARK project (Borough Action for Responsible K9s), which included representatives from the Council's housing, environment and community safety teams as well as colleagues from housing associations, Glendale Grounds Maintenance, Battersea Dogs and Cats Home and the RSPCA.
- Officers had reviewed the data relating to dog attacks in the borough, including information from accident and emergency. This information did not indicate that there was a problem with dangerous dogs or dog bites in Lewisham.
- Data collection relating to dog bites was not always robust, so it was possible that there was a degree of underreporting. In some cases bites were not reported at all.
- Identification of dangerous dog breeds was an expert process, which was carried out by specialist vets and officers from the Status Dogs Unit of the Met Police.

- There had been a recent high profile case of an officer being bitten by a dog. The dog had been killed in the attack. However, it was not clear whether or not the dog was a banned breed.
- The attack highlighted the risks for officers in dealing with dogs. All officers working with the public needed to understand the potential dangers.
- The borough's Dog Control Orders had been put in place in 2007.
- Over the past 18 months, there had been 8 enforcement notices issued and 2 prosecutions under the Dog Control Orders.
- The number of enforcement notices issued seemed low, because authorised officers were required to witness contraventions taking place (either a dog fouling or being off its lead, for example) and had to give owners an opportunity to remedy the problem before they could issue a notice. When approached by authorised officers, almost all owners were happy to comply with requests to clean up after their dog or put it on a lead.

3.2 Geeta Subramaniam-Mooney (Head of Crime Reduction and Supporting People), Gary Connors (Crime Reduction Manager) and Sam Kirk (Strategic Waste and Environment Manager) responded to questions from the Committee, the following key points were noted:

- The borough's Dog Control Orders required dogs to be on leads on the public highway. There were designated parks and green spaces where dogs were not allowed, or had to be on leads and there were parks where dogs could be off their leads; no more than 4 dogs could be walked by one person and an authorised officer could request that a dog be put on a lead in any area.
- Signage was in place to inform dog owners of the Dog Control Orders for that particular place.
- Officers were not aware of any specific work taking place with families with babies, or families expecting babies, to educate them about the potential risk posed by dogs to young children.
- Officers would discuss the issue of dog ownership and young children with colleagues who were responsible for health visiting and the community mid-wives team.
- The recent change in the law regarding dogs meant it was now an offence to allow a dog to be 'dangerously out of control' anywhere, not just in public places.
- Any dog could be a 'dangerous dog'.
- Legally defined dangerous breeds of dogs (Pit Bull Terriers, Japanese Tosas, Dogo Argentinos and Fila Braziliensis) were recognised to have physical features which increased their levels of aggression; however a dog's temperament was also dependent on its environment and on its owners.
- Dogs should be judged by their deeds and not simply by their breed.
- When a problem with dog fouling or dog behaviour in parks was identified in a particular area, the Council worked with the Battersea Dogs and Cats Home to carry out targeted advice and support.
- Focused work had been carried out in Downham, where there had been a number of complaints about irresponsible dog ownership.
- It would be inappropriate for people to contact the police every time they saw a dangerous looking dog, however, in cases in which people felt that

they were threatened and felt as though they were in immediate danger, then they should call the police.

- Where specific problems were reported in an area, officers could work with the police to target anti-social behaviour.
- Officers also worked with the RSPCA to carry out educational work in schools and to enforce the Animal Welfare Act.
- On-going monitoring was not carried out on the effectiveness of dog stencils (a depiction of a dog fouling with the words 'Bag It & Bin It', which was sprayed on the pavement to encourage people not to allow their dogs to foul) however, when the scheme was first introduced, monitoring was carried out and it found that there was a drop in fouling in areas which had the stencils.
- In order to request a stencil, members of the public should call the Council and request a stencil in their street. Requests were determined on the basis of locations of other stencils, availability of the painting team and/or the number of complaints received in a particular area.
- Numbers of requests to clear up dog fouling by members of the public in 2012/13 was 506; in 2013/14 it was 400 and there had been 187 in the year to October 2014.
- Street sweeping teams should clean up dog fouling. Where it was clear that this was not happening, it should be reported.
- The new 'community trigger' did not provide any additional powers for the Council to deal with anti-social behaviour; rather it put an imperative on the Council to respond to repeated reports about the same issue.
- The borough had three cameras for enforcement - which had to be deployed to tackle a range of different crimes. Where it was clear that persistent dog fouling was a problem then officers would consider the option of using mobile camera, if there was evidence to corroborate complaints.
- When a complaint about dog fouling was made, officers sent a response letter, with information and leaflets to the person concerned. Information was also available on the Council's website.
- The Environment Service also had a blog and a twitter account to share information and raise awareness.
- Councillors would be included in the new 'Green Dog Walkers Newsletter', when it was published.

3.3 The Committee also discussed the reasons for people allowing their dogs to foul in public places. Some Members felt that the problem had increased with the rise in the ownership of 'status dogs', other Members felt that the problem was mostly down to laziness on the part of some dog owners.

Resolved: to note the report.

4. Violence against women and girls review

4.1 Geeta Subramaniam-Mooney (Head of Crime Reduction and Supporting People) introduced the report; the following key points were noted:

- The Committee had previously received information about the approach being taken in Lewisham to reduce violence against women and girls.

- Following the update at the meeting in September, it had been agreed that the Committee would focus more closely on awareness raising and prevention work.
- Anecdotal evidence indicated that there had been an increase in the numbers of young women and girls who were actively involved in gang related activities.
- It was also clear that there were instances of grooming of young women and girls by men and boys for gang-related activities and sexual abuse.
- The majority of gang related activity involved men and boys as perpetrators or victims.
- Lewisham used the youth Multi Agency Risk Assessment Conference (MARAC) as the central means of supporting young victims.
- Information from the MARAC indicated that approximately a third of cases being dealt with involved child exploitation or sexual violence.
- The MARAC included representatives from more than 30 agencies, who were able to share information about potential victims.
- The MARAC approach helped to stop young people from becoming re-victimised by ensuring that agencies were aware of the risks faced by young victims.
- This approach to sharing information and ensuring that there were clear referral routes in place to enable a multi-agency response had been used in Lewisham for a number of years.
- The Jay report (into child sexual exploitation in Rotherham) had highlighted the importance of organisations sharing information about possible cases of abuse.
- Furthermore, it demonstrated the importance of acting on that information.
- Lewisham multi-agency safeguarding hub reviewed reports (called Merlins) from all organisations, in order to share information about victims and potential victims.
- Lewisham had initiated a project, which helped fund specially trained youth workers in A&E to support young victims. The project had now been adopted by the Mayor of London and NHS England in four major trauma centres in London.
- 18 months ago the Lewisham Multi-Agency Sexual Exploitation (MASE) forum had piloted an approach, (with a similar pilot working in Camden), to look at issues of sexual violence and exploitation in a strategic way.
- No prosecutions had been carried out in Lewisham for child sexual exploitation. This was for a number of reasons, including: the difficulty of taking cases through the court system; the danger posed to victims by the associates of perpetrators and the dysfunctional relationships between abusers and victims, in which victims were groomed to be in fear or to assume that violent and exploitative behaviour was normal.
- For victims of domestic violence, there were Independent Domestic Violence Advisers to support them through the court process but this was not the case for young victims.
- In cases where there is abuse in families, or through familiar connections, it could be difficult for young people to break these connections.
- Some work was taking place in schools, including work around healthy relationships. Lewisham had piloted schemes in the past to work with young victims and perpetrators.
- Professionals had to be equipped with the right skills to ask the right questions.

- Officers were concerned about the potential risk of online grooming, which it was clear, was a serious problem, to which there were very few answers.
- The Council would be using funding from the European Daphne project to conduct further work with young people about the risks of online exploitation.

4.2 Geeta Subramaniam-Mooney (Head of Crime Reduction and Supporting People) and Gary Connors (Crime Reduction Manger) responded to questions from Committee; the following key points were noted:

- Officers could not disclose exact figures about the number of young women and girls in the borough affected by gang-related violence as this information was retained by the Police.
- Because of the nature of violence against women and girls associated with gang-related activity, it was likely that there was a significant degree of underreporting.
- It was clear that there had to be an imperative on partners to be proactive and continue to prosecute perpetrators.
- Evidence from the evaluation of the borough's healthier relationship project indicated that 80% of the participants did not identify examples of unacceptable behaviours between partners.
- It was often the case that people didn't realise that they were victims until they encountered professionals or until something serious happened to them.
- For these reasons, it could be the case that people were unwilling to become involved in prosecutions.
- 'Grooming' was the most appropriate word to use in the majority dysfunctional relationships, in which there may be a cycle of violence and gift giving, as with other forms of domestic violence.
- Securing convictions could be difficult because of the precarious position of victims.
- Some young victims did not want to go through the court process.
- Girls might be living in the same neighbourhood as boys who had abused them.
- There might be community or family ties which meant that young women and girls would be at risk if they raised their concerns with the police.
- Victims did not always want to go through the courts process in order to achieve a conviction.
- There was a danger that even if a young women or girl took their case to court – it could collapse due to lack of evidence.
- Further thinking would be required about the court process in order to ensure that the potential for conviction was not limited.
- In the case of child exploitation, the most predominant victims were 14 year old girls.
- A mix of girls and women from different ethnicities were involved.
- Where specific instances of violence had been identified, work had been carried out to concentrate enforcement activities.
- Where issues were identified in specific schools, it was most frequently the case that there had been a particular catalyst to the increase in referrals, such as a visit from officers.

- All girls and young women were potentially at risk of grooming and inappropriate relationships, not just those young people known to be vulnerable.
- The information available suggested that there was a mixed picture in Lewisham, and that people from all classes could be victims.
- It was difficult to develop a clear demographic picture of exploitation and grooming because of the complex nature of the relationships involved and the levels of underreporting as well as low levels of conviction.
- The national findings about child sexual exploitation were still in the process of being gathered and analysed; this information would soon be available.
- The police work on tackling 'county lines' had provided a lot of information about how young people were being exploited.
- Young people could be particularly at risk because of their vulnerability.
- There were cases in which young people were entrapped by being asked to carry drugs or money – and then robbed by other people associated with the gang they were carrying for in order to indebt them and embroil them in further gang related activity.
- Some young men under the age of 18 had been involved in gang related grooming and violence. There had been cases of prolific young offenders grooming other young people with lures of money and status.
- The demographic profile of victims in other places was not necessarily a useful guide for profiling victims in Lewisham because of the different sets of circumstances in different places
- Prosecutions had been achieved in the Oxford, Rochdale and Rotherham cases.
- Lewisham had mentoring programmes for young men and a domestic violence programme for perpetrators of domestic violence.
- Unpicking issues in young people's lives and family was important – targeted programmes existed to work with whole families.
- Officers needed to consider what further work could be done to support the male victims of sexual exploitation and violence. At present the majority of work was centred on young women and girls, but further consideration could be given to the grooming and exploitation of young gay men.
- It was clear that there was an issue with online grooming and exploitation, but it wasn't clear what work should take place to stop this from happening.
- Work as on-going to achieve prosecutions in the recent county lines cases.
- Further information would be provided about the number of children who went missing from care.
- Young people in care were a vulnerable group but they should not be singled out as troublemakers or as the source of problems because this was not the case.

4.3 The Committee discussed the evidence and noted that, whilst there was clearly work taking place in Lewisham to raise awareness and prevent young women from becoming associated with gang violence, it was difficult to develop a clear picture of what was occurring, due to the lack of available data.

Resolved: to note the report, and to accept the information from officers for the review.

5. Select Committee work programme

5.1 Timothy Andrew (Scrutiny Manager) introduced the report. The Committee discussed the following key points:

- Invitations for the next evidence session of the Violence Against Women and Girls awareness and prevention review should include: an officer to talk about online protection of children and young people, an ex-gang member who mentored young people.
- The Local Assemblies report should cover three areas:
 - An annual update on progress which included data on outcomes, attendance and achievements
 - Governance and management arrangements for assemblies, which included an overview of the ways in which assemblies managed roles and responsibilities; information about the constitutional structure of the assemblies programme and details about the way in which the guidance for co-ordinating groups is devised, managed and scrutinised.
 - Details about assembly funding: to include the protocols for allocating assembly funding and monitoring of the delivery of assembly priorities - as well as a follow up on the previous questions raised at Committee about plans to involve assembly coordinating groups in the awarding of the main grants programme money for ward development agencies.
- An invitation would be sent to the borough police and fire commanders to update on the information provided for the emergency services review. The information from the fire service should include an update about attendance times, fire safety visits and calls to incidents outside of the borough.

Resolved: to agree the work programme, noting that there were a number of substantial items to scrutinise before the end of the municipal year.

6. Items to be referred to Mayor and Cabinet

The meeting ended at 9.00 pm

Chair: _____

Date: _____

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Safer Stronger Communities Select Committee			
Title	Declaration of interests		
Contributor	Chief Executive	Item	2
Class	Part 1 (open)	03 February 2015	

Declaration of interests

Members are asked to declare any personal interest they have in any item on the agenda.

1. Personal interests

There are three types of personal interest referred to in the Council's Member Code of Conduct:

- (1) Disclosable pecuniary interests
- (2) Other registerable interests
- (3) Non-registerable interests

2. Disclosable pecuniary interests are defined by regulation as:-

- (a) Employment, trade, profession or vocation of a relevant person* for profit or gain
- (b) Sponsorship –payment or provision of any other financial benefit (other than by the Council) within the 12 months prior to giving notice for inclusion in the register in respect of expenses incurred by you in carrying out duties as a member or towards your election expenses (including payment or financial benefit from a Trade Union).
- (c) Undischarged contracts between a relevant person* (or a firm in which they are a partner or a body corporate in which they are a director, or in the securities of which they have a beneficial interest) and the Council for goods, services or works.
- (d) Beneficial interests in land in the borough.
- (e) Licence to occupy land in the borough for one month or more.
- (f) Corporate tenancies – any tenancy, where to the member's knowledge, the Council is landlord and the tenant is a firm in which the relevant person* is a partner, a body corporate in which they are a director, or in the securities of which they have a beneficial interest.
- (g) Beneficial interest in securities of a body where:
 - (a) that body to the member's knowledge has a place of business or land in the borough;

(b) and either

- (i) the total nominal value of the securities exceeds £25,000 or 1/100 of the total issued share capital of that body; or
- (ii) if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which the relevant person* has a beneficial interest exceeds 1/100 of the total issued share capital of that class.

*A relevant person is the member, their spouse or civil partner, or a person with whom they live as spouse or civil partner.

3. Other registerable interests

The Lewisham Member Code of Conduct requires members also to register the following interests:-

- (a) Membership or position of control or management in a body to which you were appointed or nominated by the Council
- (b) Any body exercising functions of a public nature or directed to charitable purposes, or whose principal purposes include the influence of public opinion or policy, including any political party
- (c) Any person from whom you have received a gift or hospitality with an estimated value of at least £25

4. Non registerable interests

Occasions may arise when a matter under consideration would or would be likely to affect the wellbeing of a member, their family, friend or close associate more than it would affect the wellbeing of those in the local area generally, but which is not required to be registered in the Register of Members' Interests (for example a matter concerning the closure of a school at which a Member's child attends).

5. Declaration and Impact of interest on members' participation

- (a) Where a member has any registerable interest in a matter and they are present at a meeting at which that matter is to be discussed, they must declare the nature of the interest at the earliest opportunity and in any event before the matter is considered. The declaration will be recorded in the minutes of the meeting. If the matter is a disclosable pecuniary interest the member must take no part in consideration of the matter and withdraw from the room before it is considered. They must not seek improperly to influence the decision in any way. **Failure to declare such an interest which has not already been entered in the Register of Members' Interests, or participation where such an interest exists, is liable to prosecution and on conviction carries a fine of up to £5000**
- (b) Where a member has a registerable interest which falls short of a disclosable pecuniary interest they must still declare the nature of the interest to the meeting at the earliest opportunity and in any event before the matter is considered, but they may stay in the room, participate in

consideration of the matter and vote on it unless paragraph (c) below applies.

- (c) Where a member has a registerable interest which falls short of a disclosable pecuniary interest, the member must consider whether a reasonable member of the public in possession of the facts would think that their interest is so significant that it would be likely to impair the member's judgement of the public interest. If so, the member must withdraw and take no part in consideration of the matter nor seek to influence the outcome improperly.
- (d) If a non-registerable interest arises which affects the wellbeing of a member, their, family, friend or close associate more than it would affect those in the local area generally, then the provisions relating to the declarations of interest and withdrawal apply as if it were a registerable interest.
- (e) Decisions relating to declarations of interests are for the member's personal judgement, though in cases of doubt they may wish to seek the advice of the Monitoring Officer.

6. Sensitive information

There are special provisions relating to sensitive interests. These are interests the disclosure of which would be likely to expose the member to risk of violence or intimidation where the Monitoring Officer has agreed that such interest need not be registered. Members with such an interest are referred to the Code and advised to seek advice from the Monitoring Officer in advance.

7. Exempt categories

There are exemptions to these provisions allowing members to participate in decisions notwithstanding interests that would otherwise prevent them doing so. These include:-

- (a) Housing – holding a tenancy or lease with the Council unless the matter relates to your particular tenancy or lease; (subject to arrears exception)
- (b) School meals, school transport and travelling expenses; if you are a parent or guardian of a child in full time education, or a school governor unless the matter relates particularly to the school your child attends or of which you are a governor;
- (c) Statutory sick pay; if you are in receipt
- (d) Allowances, payment or indemnity for members
- (e) Ceremonial honours for members
- (f) Setting Council Tax or precept (subject to arrears exception)

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Safer Stronger Communities Select Committee			
Title	Invitation to Lewisham's police and fire commanders		
Contributor	Scrutiny Manager	Item	3
Class	Part 1(open)	3 February 2015	

1. Purpose

- 1.1 At its meeting on 15 July 2014, when deciding on the work programme for the 2014/15 year, the Committee agreed to invite the borough police and fire commanders to its meeting on 3 February 2015.
- 1.2 This paper provides background information about the invitation as well as some of the most recent publicly available performance data for the Metropolitan Police Service (MPS) and London Fire Brigade (LFB) in Lewisham.

2. Recommendations

The Select Committee is asked to:

- note the contents of the report
- direct questions to the borough police and fire commanders at the meeting on 3 February.

3. Policy context

- 3.1 The Mayor of London (through his Police and Crime Plan (2013-16)) has set a 20/20/20, 20/20/20 challenge for the MPS to:

- Cut crime by 20%
- Boost public confidence by 20%
- Cut costs by 20%
- Reduce court delays by 20%
- Increase compliance with community sentences by 20%
- Reduce reoffending by young people leaving custody by 20%

- 3.2 There are seven key neighbourhood crimes which the MPS will be required to reduce by 20% by 2016:

- Violence with injury
- Robbery
- Burglary
- Theft of a motor vehicle
- Theft from a motor vehicle
- Theft from the person
- Vandalism (criminal damage)

- 3.3 To meet the challenge, the MPS is delivering a series of organisational changes, including the rationalisation of its estate and a new model for local policing as well as a series of strategic reviews of support services. In Lewisham, these changes led to the closure of Brockley and Sydenham Police stations, the creation of police contact points and the reorganisation of local policing teams into neighbourhood clusters.
- 3.4 Lewisham's Crime and Disorder Reduction Partnership is called the Safer Lewisham Partnership (SLP). Partners include local representatives of the MPS and LFB and other key partners. Collectively, they are responsible for monitoring local issues and drawing up plans to reduce crime and anti-social behaviour. The Committee has previously received information from the Head of Crime Reduction and Supporting People about the Partnership Plan and areas of priority in Lewisham. The Plan incorporates the MOPAC priorities, but also sets local issues for action. The SLP agreed the following priorities for 2014/15:
- Volume crime – 'routine' crime that affects the majority of victims, such as burglary, robbery and motor vehicle crime.
 - Violent crime, with focus on violence against women and girls and serious youth violence
 - Tackling anti-social behaviour
- 3.5 The SLP report to Committee on 10 September 2014 set out performance against the Lewisham priorities. A further update on the Safer Lewisham Partnership is due at the Committee's meeting on 10 March 2015.
- 3.6 The fifth London Fire Safety plan was adopted by the London Fire Brigade in early 2014 following a period of consultation. The draft plan set out proposals to close two fire stations in Lewisham, reduce numbers of fire fighters and redeploy some pumping equipment. The adopted version of the plan retained New Cross fire station, but Downham fire station was closed in Spring 2014.
- 3.7 The fifth London Safety Plan committed to LFB to focusing resources on preventing fires and avoiding unnecessary callouts. It also retained the commitment to maintain attendance times. The target for average attendance times in London is six minutes for a first fire engine and eight minutes for a second fire engine (when required).
- 3.7 The Committee is responsible for fulfilling all the Council's Overview and Scrutiny functions in relation to crime and disorder as set out in the Police and Justice Act 2006. This includes the power to:
- review or scrutinise decisions made, or other action taken, in connection with the discharge by responsible authorities of their crime and disorder function and to make reports or recommendations to the local authority or the Executive with respect to the discharge of those functions
 - the Committee may also make reports or recommendations with respect to any local crime and disorder matter in relation to a member of the authority.
- 3.8 Lewisham's sustainable communities strategy sets out the borough's intention to be *safer* – where people feel safe and live free from crime, anti-social behaviour and

abuse and *healthy, active and enjoyable* – where people can actively participate in maintaining and improving their health and well-being. The content of this report is in line with these aims.

4. Background

4.1 Emergency services review

At its meeting on 25 February 2013, the Overview and Scrutiny Committee resolved to carry out a review of emergency services in Lewisham. Each select committee carried out scrutiny of different aspects of the borough's emergency services. Committees considered evidence from a range of partner organisations, including:

- housing providers
- the London Ambulance Service
- Lewisham and Greenwich NHS trust
- Lewisham Clinical Commissioning group
- the London Fire Brigade
- Metropolitan Police Service in Lewisham.

4.2 In May 2013 the Safer Stronger Communities Select Committee invited borough fire commander John Turner to answer questions about the local impact of the proposals in the fifth London safety plan. It was noted that:

- The LFB had been tasked with reducing its budget by £34.1m. This followed substantial reductions in funding in previous years.
- The LFB had been given a set budget with which to plan and deliver services. The draft fifth London safety plan set out how the LFB might deliver services to Londoners in the most efficient way with that reduced sum of money.
- The LFB maintained its objective of responding to fires within set times. This commitment meant that on average, a first fire engine should be at the scene of a fire within six minutes and a second fire engine (if required) should be at the scene of a fire within eight minutes.
- At the time, average response times for Lewisham were: 4:47 minutes for first fire engine and 6:03 minutes for a second fire engine.
- Modelling carried out for the draft plan indicated that, should the plan be implemented, the London wide average attendance times would be 5:36 minutes for a first fire engine and 6:38 minutes for a second fire engine.
- In Lewisham the times would be 5:18 minutes and 6:15 minutes. (Average attendance times for wards were circulated at the meeting and subsequently made available to Members).
- The draft fifth London safety plan proposed reducing the number of fire stations in London from 112 to 100. Two of the stations proposed for closure were in Lewisham (Downham and New Cross).
- It was also proposed to reduce the number of managers and fire fighters.
- Consultation was being carried out on the proposals.
- The changes placed a greater emphasis on work to prevent fires.
- The LFB strongly supported the implementation of increased fire safety standards and the use of sprinkler systems.
- More work would be done to involve partners in identifying issues, dealing with problems and supporting those most at risk from fire.

4.3 Michael Gallagher, Deputy Borough Police Commander attended the Committee in July 2013 to provide an update on the local policing, the key points to note were:

- Satisfaction levels in Lewisham had shown a marked improvement in the past five years. Satisfaction with local policing was at 78%, up from 52% in 2007.
- However, confidence was currently at 55%, which was low in comparison to other areas.
- The high level of satisfaction in comparison to low levels of confidence indicated that citizens' interactions with the police were positive, but the general feeling in the area about the police's ability to deal with crime was low.
- Satisfaction with policing against key crime types was also measured. The increased focus on burglary might help to improve satisfaction and confidence.
- The quality of local stop and search practices was recognised as being good. The number of searches in comparison to the number of arrests was also good, in proportion to comparable forces. Indicating that the tactics being used by officers were effective.
- Stop and search figures were susceptible to seasonal fluctuations, but they were under constant review.

Changes to safer neighbourhood teams

- There would be three policing 'clusters' in Lewisham, each would comprise of six wards.
- In the existing model officers in safer neighbourhood teams could be moved to other areas, based on local demands.
- Under the new system one officer per ward would be tied to that ward. All others would work in the ward – but might be moved to other areas in the cluster depending on operational requirements.
- Sergeants would deploy officers within the cluster in order to make policing resources more flexible, effective and efficient.
- The area inspector would balance cluster priorities with borough and ward priorities.
- Inspectors would be held accountable for issues in their area.
- Plans may be altered as they were brought in to operation.
- Safer neighbourhood teams would make three promises to wards – these would be SMART (specific, measurable, attainable, relevant, time-bound) objectives which were simple, easy to monitor and straightforward to implement.
- SMART objectives would include things like street briefings, meetings, patrols and increased focus on particular crimes.
- Ward panels would remain the same. Ward priorities would feed into cluster priorities.
- There would not be enough police to police every ward all of the time.
- With the extra police available at neighbourhood level, there would be an enhanced role for ward inspectors
- The major crimes unit would still deal with the most serious crimes, but more detection and investigation would happen in neighbourhoods.

Emergency response

- Emergency response teams had a target of 15 minutes for urgent calls and 90 minutes for less urgent calls.
- Emergency calls would remain with those teams but other work currently carried out by emergency response teams would be distributed to other teams. This would include non-urgent detention of suspects and attending minor incidents.
- The number of neighbourhood officers would increase to 129 by 2016, up from 36 in 2007.
- Lewisham was due to have 116 officers in place by 16th September 2013.
- A major recruitment drive was taking place to bring the Lewisham force up to strength.
- A majority of the officers being recruited were drawn from London.

Closure of stations

- Brockley station had already been closed.
- The station had very low foot fall. It was unviable to keep it open for such a small number of visitors.
- Catford Hill station was currently being used as a deployment base. A 24 hour front desk would be opened to the public to serve local people and to replace the services lost at Sydenham station.
- Catford Hill would be a fully operational 24 hour base but it would have no cells and no CID office.
- Catford Hill was a 20 minute walk from Sydenham so it could still serve residents in the south of the borough.
- The local force had no budget for new builds. Any money being allocated for new buildings would be in the form of PFI, which came with its own issues.
- No detailed information was yet available about the contact points being planned for the borough – further information could be made available at future meetings.

4.4 Russell Nyman, Police Borough Commander attended the Committee's meeting on 3 September 2013, the following key points were noted about the local policing model:

- The roll out of the Local Policing Model (LPM) would increase the number of police officers working in the borough.
- The LPM would ensure that officers were accountable for issues from beginning to end. New ways of working would prevent officers from passing their responsibilities on to others, as was sometimes presently the case.
- Shift patterns would change to ensure that there would be wider coverage – including at weekends.
- The MPS had made a commitment that victims of crime would be able to make an appointment with a police officer. Lewisham officers would be required to carry out these appointments.
- There would be one dedicated police officer and one police community support officer for each ward.
- The aim of the LPM was to improve the policing.
- Police officers in the borough would be assigned to three different policing 'clusters' each cluster would contain six wards.

- Current plans for deployment of officers in the clusters was as follows:
 - North cluster – 41 officers
 - South cluster – 41 officers
 - Central cluster – 46 officers
- The central cluster included more officers because this area covered the town centres.
- An inspector for each policing cluster would be accountable for policing priorities and issues in their area.

4.5 Following consideration of the evidence gathered by its select committees, the Overview and Scrutiny Committee made a series of recommendations to the Council and to partner organisations. The Committee asked that the Safer Stronger Communities Select Committee revisit a number of the recommendations made in the final report, as follows:

- The decision to close Downham Fire Station leaves some residents, schools and businesses in Lewisham subject to unacceptable average attendance times, and at greater risk. An annual update should be provided by the borough commander on London Fire Brigade targets and performance in the borough.
- The Safer Lewisham Partnership and the Safer Stronger Communities Select Committee should annually review if the MPS is on target to achieve the objective of providing 647 police officers in Lewisham by 2015.
- The work of Safer Neighbourhood Teams should be reported to the Safer Stronger Communities Select Committee annually, as part of the Safer Lewisham Partnership update.
- Safer Stronger Communities Select Committee should continue to annually review performance information from the Metropolitan Police Service in Lewisham. The information provided to the Committee should include response time performance.

4.6 The borough Police and Fire commanders have been invited to the meeting on 3 February.

4.7 Information from appendix 1 is taken from the London Fire Brigade's incident mapping site. It sets out the most recent publicly available performance information for the fire brigade in Lewisham. The crime figures and confidence data in appendix 2 is taken from the MPS website and the London data store.

6. Legal implications

6.1 There are no specific legal implications arising as a result of the implementation of the recommendation in this report.

7. Further implications

At this stage there are no specific financial, environmental or equalities implications to consider.

Background documents

Safer Stronger Communities Select Committee minutes 08/05/13

<http://councilmeetings.lewisham.gov.uk/mgAi.aspx?ID=5678>

Safer Stronger Communities Select Committee minutes 29/07/13

<http://councilmeetings.lewisham.gov.uk/mgAi.aspx?ID=6128>

Safer Stronger Communities Select Committee minutes 03/09/13

<http://councilmeetings.lewisham.gov.uk/mgAi.aspx?ID=6428>

Overview and Scrutiny Committee 14/10/13

<http://councilmeetings.lewisham.gov.uk/ieListDocuments.aspx?CId=119&MId=2917&Ver=4>

Emergency Services Review 2013

<http://tinyurl.com/oj8d3hz>

For further information please contact Timothy Andrew, Scrutiny Manager on 02083147916.

Incident Mapping text view: All Incidents, Jan 14 - Dec 14

You are in > **London** > Lewisham

LFB incident mapping: <http://maps.london-fire.gov.uk/>

Wards in Lewisham

Ward ▲	Count/times	
Bellingham	157	+
Blackheath	153	+
Brockley	235	+
Catford South	116	+
Crofton Park	135	+
Downham	161	+
Evelyn	289	+
Forest Hill	198	+
Grove Park	168	+
Ladywell	139	+
Lee Green	118	+
Lewisham Central	400	+
New Cross	250	+
Perry Vale	199	+
Rushey Green	228	+
Sydenham	156	+
Telegraph Hill	162	+
Whitefoot	140	+

Nearby boroughs

Borough ▲	Count/times
Bromley	2862
Croydon	3606
Greenwich	2691
Lewisham	3413
Southwark	4386
Tower Hamlets	4241

Incidents in Lewisham

Data type	Count/times
All Incidents	3413
Fires (Primary)	354
Fires (Secondary)	268
Deliberate Fires (Primary)	55
Deliberate Fires (Secondary)	89
Automatic Fire Alarms	1094
False Alarms (Good Intent)	405
False Alarms (Malicious)	85
Road Traffic Collisions	124
Shut in lift releases	134
Arrival time (1st Fire Engine Arrival)	5 Min 17 Sec
Arrival time (2nd Fire Engine Arrival)	7 Min 10 Sec


Last three months (rolling year) trend

Area	October	November	December
Lewisham	3524	3528	3413
London Average	2951	2917	2883

Annual count/times

Area	2012/13	2013/14
Lewisham	3634	3563
London Average	3174	3091

Ward ▲	Count/times	
<u>Bellingham</u>	157	🔻
All Incidents	157	
Fires (Primary)	19	
Fires (Secondary)	23	
Deliberate Fires (Primary)	7	
Deliberate Fires (Secondary)	6	
Automatic Fire Alarms	27	
False Alarms (Good Intent)	25	
False Alarms (Malicious)	3	
Road Traffic Collisions	10	
Shut in lift releases	4	
Arrival time (1st Fire Engine Arrival)	6 Min 24 Sec	
Arrival time (2nd Fire Engine Arrival)	7 Min 32 Sec	
<u>Downham</u>	161	🔻
All Incidents	161	
Fires (Primary)	17	
Fires (Secondary)	21	
Deliberate Fires (Primary)	3	
Deliberate Fires (Secondary)	9	
Automatic Fire Alarms	54	
False Alarms (Good Intent)	25	
False Alarms (Malicious)	3	
Road Traffic Collisions	7	
Shut in lift releases	0	
Arrival time (1st Fire Engine Arrival)	7 Min 12 Sec	
Arrival time (2nd Fire Engine Arrival)	8 Min 29 Sec	
<u>Sydenham</u>	156	🔻
<u>Grove Park</u>	168	🔻
All Incidents	168	
Fires (Primary)	14	
Fires (Secondary)	20	
Deliberate Fires (Primary)	4	
Deliberate Fires (Secondary)	5	
Automatic Fire Alarms	51	
False Alarms (Good Intent)	22	
False Alarms (Malicious)	2	
Road Traffic Collisions	9	
Shut in lift releases	4	
Arrival time (1st Fire Engine Arrival)	6 Min 23 Sec	
Arrival time (2nd Fire Engine Arrival)	7 Min 53 Sec	
All Incidents	156	
Fires (Primary)	19	
Fires (Secondary)	5	
Deliberate Fires (Primary)	1	
Deliberate Fires (Secondary)	1	
Automatic Fire Alarms	36	
False Alarms (Good Intent)	25	
False Alarms (Malicious)	2	
Road Traffic Collisions	8	
Shut in lift releases	7	
Arrival time (1st Fire Engine Arrival)	6 Min 02 Sec	
Arrival time (2nd Fire Engine Arrival)	8 Min 03 Sec	

<u>Whitefoot</u>	140	
All Incidents	140	
Fires (Primary)	18	
Fires (Secondary)	21	
Deliberate Fires (Primary)	5	
Deliberate Fires (Secondary)	5	
Automatic Fire Alarms	34	
False Alarms (Good Intent)	18	
False Alarms (Malicious)	3	
Road Traffic Collisions	6	
Shut in lift releases	1	
Arrival time (1st Fire Engine Arrival)	7 Min 10 Sec	
Arrival time (2nd Fire Engine Arrival)	8 Min 09 Sec	

Latest Crime Figures for Lewisham

Metropolitan Police online <http://tinyurl.com/p92t5s4>

Number of Offences	12 months to December 14 (year)		12 months to December 13 (year)	
	Lewisham	Met Total	Lewisham	Met Total
Total Crimes	21,755	700,221	22,867	710,691
Homicide	4	94	4	109
Violence Against the Person (Total)	6,976	186,767	6,021	148,104
Rape	226	4,943	170	3,795
Other Sexual	342	8,855	272	6,972
Robbery (Total)	797	22,597	1,287	30,002
Robbery (Person)	739	20,944	1,172	27,961
Robbery (Business)	58	1,653	115	2,041
Burglary (Total)	2,333	76,354	3,303	87,681
Burglary Residential	1,649	49,082	2,537	56,610
Burglary Non-Residential	684	27,272	766	31,071
Gun Crime	71	1,601	118	1,736
Motor Vehicle Crime	2,088	74,432	2,343	84,672
Domestic Crime	2,546	64,554	2,136	52,660
Racist & Religious Hate Crime	353	11,430	318	9,370
Homophobic Crime	50	1,481	62	1,101
Anti-Semitic Crime	0	358	1	162
Islamophobic Crime	13	611	17	549

Neighbourhood Confidence and Crime Comparator

(data for: October 2012 - September 2014)

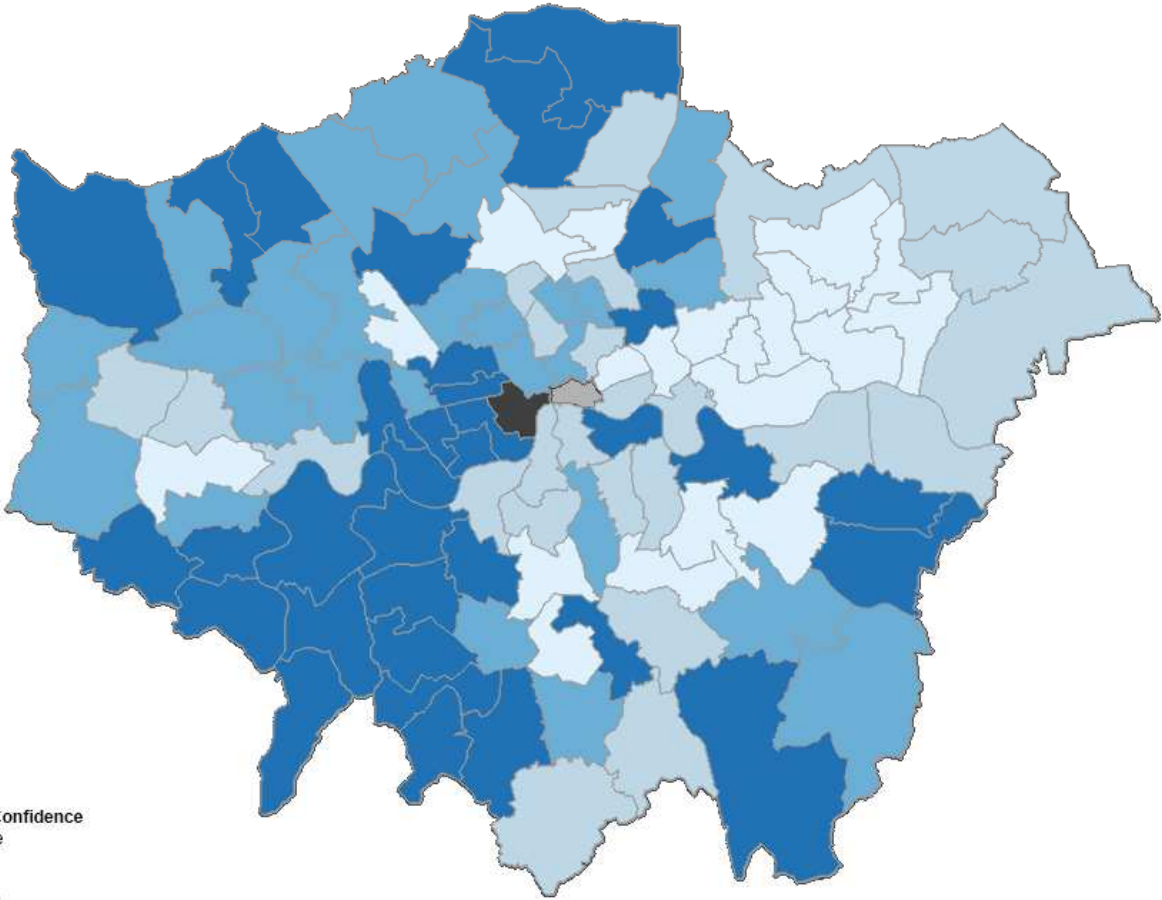
Neighbourhood Tool Background Profiles Help Feedback

Show results in a table

Lewisham
Select a Neighbourhood

Please click on the map or use the drop down list (above) to select a Neighbourhood

CONFIDENCE %			CRIME RATE
Overview	Engagement	Other	Other
Confidence	Understanding	Fair treatment	Communication
Sample Size	Dealing	ASB	Policing presence
	Friendly	Safety	Wellbeing
			TNO
			MOPAC 7



MAYOR OF LONDON
OFFICE FOR POLICING AND CRIME
GLA INTELLIGENCE UNIT

Neighbourhood Confidence
■ Highest Quartile
■ (London)
■ (London)
■ Lowest Quartile

Agenda Item 4

Safer Stronger Communities Select Committee		
Title	Gang associated women and girls – prevention and awareness review: second evidence session	
Contributor	Scrutiny Manager	Item 4
Class	Part 1(open)	3 February 2015

1. Purpose

- 1.1 At its meeting on 15 July 2014, when deciding on its 2014/15 work programme, the Committee raised concerns about violence against gang associated women and girls.
- 1.2 Additional information about Lewisham's violence against women and girls (VAWG) strategy was provided by officers at the Committee's meeting on 10 September 2014. Following consideration of the information provided and questioning of officers, the Committee resolved to carry out a review into the issue of gang associated women and girls in the borough, which would focus on preventative work and early intervention.
- 1.3 At its meeting on 3 December 2015, the Committee heard from the Head of Crime Reduction and Supporting People about current awareness raising and prevention work taking place in the borough. Members agreed that the second evidence session for the review should include information about developing areas of good practice.

2. Recommendations

The Select Committee is asked to:

- Consider the information provided by witnesses at the meeting on 3 February

3. Key lines of inquiry for the review

3.1 Review questions:

- How do Lewisham and its partner organisations work to prevent women and girls from becoming associated with gangs?
- What could be done to enhance the effectiveness of work in this area?

In order to answer this question the Committee has resolved to establish the following:

- What data is available about the extent of issues affecting gang associated girls and women in Lewisham?
- What services exist to prevent women and girls from becoming associated with gangs?
- What is the pattern of take up of prevention services?
- What is the current level of resource for prevention services in Lewisham?

- Are there examples of effective practice in other areas?
- What are the future challenges to delivering successful prevention and awareness raising work?

4. Timetable

- 4.1 The Committee is asked to consider the outline timetable for the review as set out below.

3 December 2014

Data from the Police Service on the number of women and girls affected by gang violence;

Information from Council officers about prevention services in the borough.

3 February 2015

Invitation to third party organisations to share examples of best practice

11 March 2015

Recommendations based on evidence collected and final report for submission to the Safer Lewisham Partnership and Mayor and Cabinet.

5. Further implications

At this stage there are no specific financial, legal, environmental or equalities implications to consider. However, each will be addressed as part of the review.

Background papers

Available online at: <http://tinyurl.com/lwxd7wt>

Minutes of the meeting of Safer Stronger Communities Select Committee on 15 July 2015

<http://councilmeetings.lewisham.gov.uk/ieListDocuments.aspx?CId=189&MId=3336&Ver=4>

Report on Violence Against Women and Girls at the meeting on 10 September 2014

<http://councilmeetings.lewisham.gov.uk/ieListDocuments.aspx?CId=189&MId=3337&Ver=4>

Minutes of the meeting of Committee on 10 September 2014

<http://councilmeetings.lewisham.gov.uk/ieListMeetings.aspx?CId=189&Year=0>

Scoping report for violence against women and girls review November 2015

<http://councilmeetings.lewisham.gov.uk/documents/s31856/Appendix%20D%20-%20girls%20and%20gangs%20review%20031114.pdf>

Officer report on current activity to prevent and raise awareness of violence against gang associated women and girls at the Committee meeting on 3 December 2014

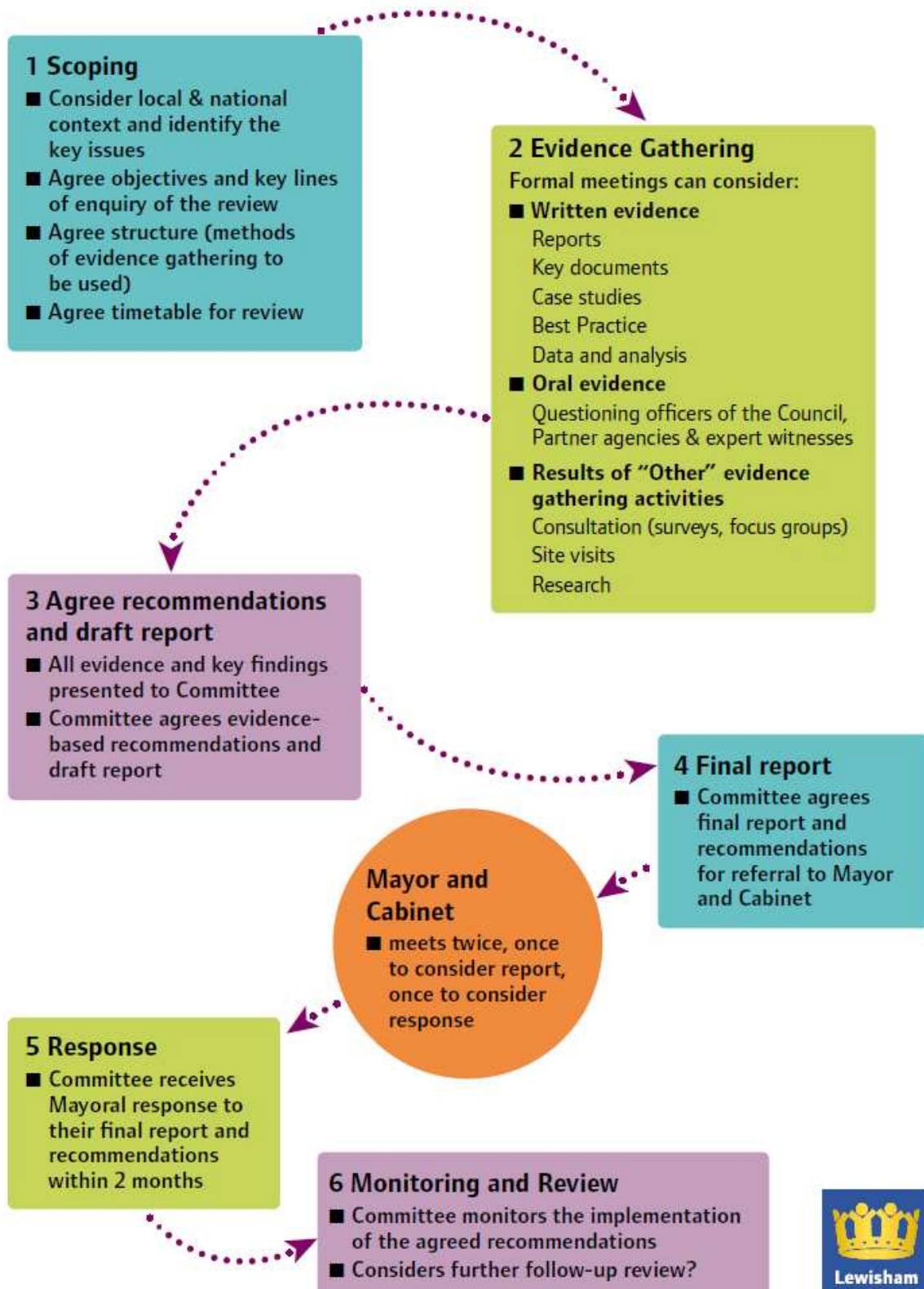
<http://councilmeetings.lewisham.gov.uk/ieListDocuments.aspx?CId=189&MId=3339&Ver=4>

Minutes of the meeting of Committee on 3 December 2014

<http://councilmeetings.lewisham.gov.uk/ieListMeetings.aspx?CIId=189&Year=0>

For further information please contact Timothy Andrew, Scrutiny Manager on 02083147916.

How to carry out an in-depth review



Agenda Item 5

Safer Stronger Communities Select Committee			
Title	Lewisham Future Programme		
Contributor	Scrutiny Manager	Item	5
Class	Part 1 (open)	03 February 2015	

The following proposals are included under this item:

- Main grants programme update (LFP proposal L1)
- Youth Offending Services (K2)
- Culture and Community Saving (L3)
- Broadway Theatre (L4)

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Safer Stronger Communities Select Committee			
Title	Lewisham Future Programme 2015/16 Revenue Savings Update – Savings proposal L1, Main Grants Programme update,		
Contributor	Executive Director for Community Services	Item	5
Class	Part 1 (open)	03 February 2015	

1. Purpose of report

- 1.1 This report provides an update to Members of the Safer Stronger Communities Select Committee regarding savings proposal L1 – Main Grants Programme a proposed reduction of £1.5m to the main grants programme.
- 1.1 The Mayor & Cabinet meeting of 12 November 2014 asked that savings proposal L1 be resubmitted in May 2015 for final decision, following further consultation with the sector and once the new application process had been completed. In the interim an update is to be considered by the Safer Stronger Communities Select Committee and then taken to Mayor & Cabinet in February 2015.

2. Recommendations

- 2.1 Members of the Safer Stronger Communities Select Committee are asked to note and comment on the update for savings proposal L1 – Main Grants Programme prior to its presentation to the Mayor on 11 February 2015.

3. Background

- 3.1 Following the 2015/16 savings proposals being considered by Select Committees and the Mayor during October and November 2014, updates on a number of proposals are now returning to Select Committees prior to their consideration by the Mayor on 11 February 2015.

4. Update

- 4.1 This report briefly provides an update on the Cultural and Community Development budget proposal L1 – Main Grants Programme. Specifically detailing the extra consultation process, how the application process is working and future programming.
- 4.2 Additional Consultation – A detailed and extensive 3 month consultation on the proposed reduction and new criteria was undertaken prior to the November Mayor and Cabinet meeting. The outcome of this consultation was brought to Safer Stronger Select Committee for scrutiny in November prior to Mayor and Cabinet. Proposals for the new criteria were agreed at the November Mayor and Cabinet meeting but some additional consultation on the level of the proposed reduction was recommended. An additional consultation period (deadline 30 January 2015) around the level of proposed savings (currently 25%) is being conducted. The response to this additional consultation at the time of writing has been minimal with no responses suggesting any other level of savings.

- 4.3 Application Process – the application process for 2015-18 grant period opened in early December with a deadline for applications of 4 February 2014. To assist organisations to submit quality applications there have been 4 networking events and officers have been providing one to one Application Surgeries (either via phone or face to face) throughout December and January. Both the Networking events and the Application Surgeries have proved extremely popular, with both current and new organisations booking slots.
- 4.4 Theme 1: Strong and Cohesive Communities, Neighbourhood Strand – to assist the assessment process for this new strand, an exercise is currently being conducted via the Local Assemblies team in conjunction with Local Assembly Coordinating Groups to better understand the community development needs of each ward. This information will be used to help inform which potential applicants might 'best fit' within each ward area, as they will be expected to work very closely with the Local Assemblies.
- 4.5 The application deadline for the programme is 4 February 2015. Applications will then be assessed through a three stage assessment process and draft recommendations provided to organisations by 30th March 2015. Organisations will then be able to prepare an appeal that will be presented alongside the officer recommendations to the Mayor and Cabinet contracts meeting on 13th May 2015 for a final decision. The new grants will commence on 1st July 2015. The officer's draft recommendations will be available for scrutiny by Safer Stronger Select Committee at their meeting on 15th April 2015.

5 Conclusion

Savings proposal L1 – Main Grants Programme, proposed reduction of £1.5m is on track to provide draft grant recommendations for scrutiny in April 2015 and final decision in May 2015 with implementation on 1st July 2015.

For Further information please contact Liz Dart, Head of Culture and Community Development at liz.dart@lewisham.gov.uk

Safer Stronger Communities Select Committee			
Title	Lewisham Future Programme 2015/16 Revenue Savings Update – K2 Youth Offending Services		
Contributor	Executive Director for Community Services	Item	5
Class	Part 1 (open)	03 February 2015	

1. Summary

1.1. This report provides an update on the proposed savings to the Youth Offending Service's (YOS) budget for 2015 – 2018. The savings proposals are to reduce funding to this service by £200,000 (12.5% of the total budget) over the next year through a combination of:

- Efficiency savings through reduced contract values
- Reductions in service capacity

2. Purpose

2.1. The purpose of this report is to provide an update on the readiness to implement the YOS budget reductions to the Safer Stronger Communities Select Committee:

- The reduction in YOS general overheads (£16k)
- The reduction in YOS externally funded reparation programmes (£40k)
- The reduction in YOS externally funded programmes and contracts (£101k)
- The deletion of a vacant post in the YOS (£43k)

3. Recommendation

3.1. Members of the Safer Stronger Communities Select Committee are recommended to consider and comment on the information set out in this report regarding the process for making the budget reductions.

4. Background

4.1. Following the 2015/16 savings proposals being considered by Select Committees and the Mayor during October and November 2014, updates on a number of proposals are now returning to Select Committees prior to their consideration by the Mayor in February 2015..

4.2. In England and Wales a Youth Offending Team (YOT), also known as a Youth Offending Service (YOS) is a multi-agency team that is coordinated by a local authority, which is overseen by the Youth Justice Board. It deals with young offenders, sets up community services and reparation plans, and attempts to prevent youth recidivism and incarceration. YOTs were set up following the 1998 Crime and Disorder Act with the intention of reducing the risk of young people offending and re-offending, and to provide counsel and rehabilitation to those who do offend.

- 4.3. Youth Offending Teams engage in a wide variety of work with young offenders (those under 18) in order to achieve their aims. YOTs supervise young people who have been ordered by the court to serve sentences in the community or in the secure estate. Sometimes, teams organise meetings between offenders and victims to encourage apologies and reparation. Youth Offending Teams also arrange for Appropriate Adults to accompany under 18s after their arrest in order to advise and support the young person, and observe that they are treated fairly.
- 4.4. In Lewisham, youth offending interventions are provided by the Youth Offending Service and a range of small sub contracts. The YOS is a team within the Community Services Directorate.
- 4.5. In considering these budgets cuts Officers have consulted with other departments of the Council. In particular they have discussed the proposed cuts with the Youth Service. The Youth Service have not yet finalised their proposed budget reductions to commissioned services. Officers will continue to liaise with the Youth Service regarding the organisations that the budget cuts will affect in order to assess the wider impact of the cuts. There are likely to be two organisations affected by the likely cuts.

5. Reparation Consultation

- 5.1. The YOS has a statutory obligation to deliver reparation activities. The lists below show what Officers will cease to commission and what Officers will be delivering. The Reparation budget will reduce from £50,000 to £10,000.
- 5.2. Officers consulted with TCV regarding the reduction in funding. Officers will no longer be funding The Conservation Volunteers (TCV) for the delivery of the Firhill Road allotment programme. However TCV have confirmed that they have secured funding to continue the delivery of the programme for a two year period 2015 – 2017. The reparation activity will be expanded as part of this to accommodate the delivery of Unpaid Work.
- 5.3. Officers have consulted with Surrey Docks Farm regarding the £2,000 reduction in funding to £4,000. This had previously been discussed with them and they have accommodated the reduction into their budget planning. This is a provision based in Southwark and they do not receive any other core grant funding.
- 5.4. Officers have consulted with the Young Lewisham Project (YLP) regarding the reduction in funding for the bike restoration programme. This was a pilot programme for 2014/15 and funding for future programmes had not been confirmed. Officers have reviewed the programme and the outputs that Officers wish to achieve for 2015/16 and believe that this can be delivered within the proposed budget. YLP are facing budget cuts from other Council sources such as the Youth Service. YLP has previously received main grant funding in the region of £90,200 towards salaries and running costs, and additional funding from Lewisham Youth Service of £20,254. The organisation was previously successful to secure one-off funding to develop the new Garden Project from Environmental Green Scene LBL. However this is not sustainable funding. YLP are at risk due to overall funding reductions however this is not as a direct result of the planned YOS budget cut.

- 5.5. Proposals will not affect the Community Panel Member Training, Supporting the Food Banks, Youth Engagement Programme or the Anti Social Behaviour Programme. No consultation has taken place with these providers.
- 5.6. Agency staff have been used in the current year to allow the new Youth Support Officers time to train across the service, with a particular focus on Triage and the new out of court disposals. This will no longer be necessary in 2015/16. There will be a reduction of £10,000 in staffing however this will not result in any redundancies as these posts are agency posts who are due to leave in December 2014. Consultation has not taken place as this was a planned and temporary piece of work.
- 5.7. Below is a summary of the forecast reduction in expenditure.

Project	2014/15 Funding	2015/16 Funding
Staffing	£10,000	£0
TCV	£20,000	£0
Food Bank	£0	£0
Bike Maintenance	£10,000	£4,000
Youth Engagement Group	£0	£0
Surrey Docks Farm	£5,000	£4,000
Training CPMs	£0	£0
ASB Programme	£0	£0
General (costs for materials etc for YOS delivered programmes)	£1,000	£2,000
Sessional Staffing	£4,000	£0
Total	£50,000	£10,000

6. Programmes and Interventions Consultation

- 6.1. Officers have met with Elevating Success who will no longer be commissioned to deliver holiday programmes to young people on Intensive Supervision and Surveillance (ISS) or high risk young people. They have confirmed that they are seeking alternative funding to deliver the programme and that this reduction in funding will not affect the viability of the organisations.
- 6.2. PYE will not be commissioned to deliver Double Edge Knife Crime Programme. PYE will not be commissioned to deliver MVP Offender Behaviour Programme. PYE are not funded by other areas of the Council. Officers have consulted with them.
- 6.3. Kinetic Youth will only deliver resettlement programmes at one custodial estate based on need. They have received an increasing in funding from other sources and so services to young people will not be affected.
- 6.4. Some discussions have taken place with providers about their viability as an organisation and the impact that these budget changes will have on their work. Elevating Success and Kinetic Youth have both confirmed that this will not impact on their organisation and their ability to deliver work.

7. Arts Programmes

- 7.1. Lewisham YOS have delivered the Summer Arts College (SAC) for six years in partnership with Occupy My Time and Unitas. SAC is delivered by Occupy my Time and funded through Unitas. The YOS has been in a fortunate position to provide additional funding to enhance the programme.
- 7.2. The following table shows what has been spent this year, split by Unitas and L B Lewisham's contribution. Next year's budget is not yet known. The figure from this table has been incorporated into the main table at the end of this section.
- 7.3. Officers have consulted with the current provider and with other providers who are based in other London Boroughs. They have all confirmed that they could deliver for the fixed amount of funding that Unitas are likely to allocate to Lewisham.

	2013/14 Unitas contribution	2013/14 Lewisham additional contribution
Summer Arts College	£5,000	£1,577
Discover and Explore	£5,400	£1,000
Silver Award	0	£4,543
Total	£10,400	£7,120

8. Appropriate Adults

- 8.1. Lewisham YOS has a statutory obligation to provide Appropriate Adults to young people who are arrested and have no adult available to support them while they are at the Police station. Negotiations have taken place with the provider Catch 22 and the service can be delivered for £30,000 securing a saving of £10,000. This is based on them having secured contracts from other London Boroughs which will allow economies of scale. A Single Action Tender process will take place in line with the Local Authority procurement guidelines.

9. Staffing

- 9.1. One vacant YOS Officer post will be deleted. This post has been covered by an agency worker during the current year in order to meet demand. Caseloads will be realigned in order for the case and work load to be manageable. This will allow a saving of £44,358. A consultation process is underway with staff regarding the deletion of the post. Staff have been made aware of the deletion and a meeting is taking place on Tuesday 20th January. The consultation will be finalised on Friday 30th January with implementation from 1st April 2015.
- 9.2. Lewisham has now been notified of our Youth Justice Board Grant allocation for 2015/16. The delay to the process has been due to this announcement. Had the amount been less than anticipated the Council may have had to make greater cuts to the staff team.

10. General Overheads

- 10.1. The reduction in overheads has commenced and the office is moving to a paper free office. There has already been a reduction in the level of paper ordered and a shift from all young people known to the service having paper files created, with everything being scanned and held online. This will be further implemented by April 2015 with the reduction of Court paperwork.
- 10.2. Discussions are currently taking place with the Court to implement the reductions further by reducing the paperwork that the YOS are required to prepare for Magistrates and District Judges.

11. Legal Implications

- 11.1. Section 39 (1) of the Crime and Disorder Act 1998 requires the co-operation of the named statutory partners to form a YOT. Section 38 (1, 2) identifies the statutory partners and places upon them a duty to co-operate in order to secure youth justice services appropriate to their area. These statutory partners are the local authority, police, the probation service and health.
- 11.2. To support the YOT, additional partners may also be recruited to the joint strategic effort to prevent offending by children and young people. The Act does not prescribe how services are delivered, but sets out two principal statutory functions assigned to each YOT in Section 39 (7):
 - to co-ordinate the provision of youth justice services for all those in the authority's area who need them
 - to carry out such functions assigned in the youth justice plan formulated by the local authority.
- 11.3. In addition, by providing the youth justice services outlined at Section 38 (4) of the Act, the local authority also addresses its duty, under paragraph 7(b) of Schedule 2 of the Children Act 1989, to take reasonable steps designed to encourage children and young people within the area not to commit offences.
- 11.4. The budget reductions outlined in this report will have no impact on the YOS's ability to meet its legal requirements and so there are no legal implications at this stage.

12. Financial Implications

- 12.1. There are financial implications as a result of the proposals outlined in this report. They are to reduce the YOS budget by £200,000. The impact will be seen on both internal departments and external partners.
- 12.2. Officers have looked at wider cuts across the Council and there are no cumulative effects on organisations as far as it is able to assess at this stage.

13. Crime and Disorder Implications

- 13.1. As outlined in 10.1, the YOS was created under the Crime and Disorder Act 1998 and has responsibilities outlined in the Act. However the recommendations made in

this Act should not have any adverse impact on the Service's ability to meet the legislative requirements.

14. Equal Opportunities Implications

- 14.1. The Youth Offending Service delivers interventions to young people who have offended. There are a disproportionate number of young people in the youth justice system who are male and from a black and minority ethnic background. As most services will continue to be delivered, albeit via a different delivery route, it is envisaged that there will be no specific implications arising.
- 14.2. The YOS vacancy that is being delivered is currently vacant and so there are no equal opportunities arising as a result.

15. Environmental Implications

- 15.1. There are no specific implications arising.

16. Conclusion

- 16.1. The majority of organisations who will experience a reduction of funding from Lewisham YOS in 2015 will not be adversely affected by a reduction in funding from other Council departments. Officers have looked at wider cuts across the Council and there are no cumulative effects on organisations as far as can be assessed at this stage. Several organisations have already identified funding sources in order to continue services to Lewisham YOS young people. Several agencies are awaiting confirmation of funding from charities and private providers. Lewisham YOS will continue to work with these agencies to secure funding and resources.

For further information please contact Tanya Edwards, Strategic YOS Manager on 020 8314 9884.

Safer Stronger Communities Select Committee			
Title	Lewisham Future Programme 2015/16 Revenue Savings – L3 – Culture and Community Saving; L4 – Broadway Theatre		
Contributor	Executive Director for Community Services	Item	5
Class	Part 1 (open)	03 February 2015	

1. Purpose of report

- 1.1 This report presents two new savings proposals to the Committee prior to them going to Mayor and cabinet on 11 February 2015.

2. Recommendation

- 2.1 Members of the Safer Stronger Communities Select Committee are asked to note and comment on two new savings proposals:

- L3 – Culture and Community Saving
- L4 – Broadway Theatre

3. Background

- 3.1 Following the 2015/16 savings proposals being considered by Select Committees and the Mayor during October and November 2014, updates on a number of proposals are now returning to Select Committees prior to their consideration by the Mayor in February 2015.
- 3.2 The attached savings proposals are new proposals which will be presented to the Mayor at the 11 February Mayor and Cabinet Meeting.

For further information, please contact Liz Dart, Head of Culture and Community Development on 020 8314 8637.

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2015/16 budget saving round

savings proposal

1. Information on officer making proposal	
Lead officer	Liz Dart
Directorates affected by proposal	Community Services
Portfolio	Health, Wellbeing and Older People
Select Committee	Safer Stronger
Reference no. (to be provided by finance)	L3
Short summary of proposal (to be included in overall report)	Cultural and Community Development additional savings

2. Financial information		
2014/15 BUDGET (£000's)		
Net Controllable Budget: £		
Expenditure £000's	Income £000's	Net Budget £000's
6,065	2,084	3,981

3. Value of Proposals per year (£000's)					
2015/16	2016/17:	2017/18	Total 2015/16-2017/18		
240	0	0	240		
Does this proposal have an impact on the DSG or HRA?		DSG	N	HRA	N
If the proposal has an impact on the DSG or HRA, please describe the impact below					

4. Description of service and proposal
Description of the service, functions or activities which are being reviewed
A number of additional savings are being proposed from across the Cultural and Community Development Service. The Cultural and Community Development Service manage Local Assemblies, grants, arts, events, sports development, Leisure and community premises.
Saving proposal description
The saving is proposed to be achieved through reducing a number of development budgets, an increase in income and the deletion of two vacant posts as follows: <ul style="list-style-type: none"> • Arts Development budget reduced by £40k. This funding is currently unallocated and would have been used for development projects. The service will retain the Festival Fund and funding for Black History Month. • Sports Development budget reduced by £40k. This funding is currently unallocated and would have been used for development projects. The service will retain the Sports Grants budget and funding for London Youth Games and Mini Marathon. • Glass Mill car park income – £35k new income target for the Glass Mill Car Park which is now operational. • Leisure management budget - £20k reduction to the contract management budget which has been underspent in 2014/15. • Reduction to salaries budget - £85k reduction to the service salary budget which will be achieved by not filling two posts that are currently vacant. • £20k –reductions to miscellaneous team overheads budgets that have been underspent in 2014/15

5. Impact of proposal

Please outline the impact of the changes you propose. Please indicate how the proposal will impact on both staff, service users, voluntary sector and other council services:

Two vacant posts will not be recruited to which will require some reallocation and reprioritisation of workloads across the remaining staff team. The proposed reductions are to budgets that have not been spent in 2014/15 and therefore the impact on service users and VCS is expected to be neutral.

Please outline the risks associated with your proposal and the mitigating actions you are undertaking to manage these.

There is always some risk with income generation but the Glass Mill car park income is a negotiated fee with the contractor and is therefore considered achievable.

Impact on Corporate Priorities:

Main Priority – Most Relevant						Secondary Priority						Corporate Priorities:- A. Community Leadership and empowerment B. Young people’s achievement and involvement C. Clean, green and liveable D. Safety, security and a visible presence E. Strengthening the local economy F. Decent Homes for all G. Protection of children H. Caring for adults and the older people I. Active, health citizens J. Inspiring efficiency, effectiveness and equity
I						A						
Impact of saving on corporate priority						Impact of saving on corporate priority						
Positive	Negative	Neutral	Positive	Negative	Neutral	Positive	Negative	Neutral	Positive	Negative	Neutral	
Level of Impact						Level of Impact						
High	Medium	Low	High	Medium	Low	High	Medium	Low	High	Medium	Low	

Ward/Geographical implications – State which specific Wards are directly affected by this proposal In principle stage

All Wards :	If individual Wards, please state:

6. Service Equalities Impact

What is the expected impact on equalities?	High		Medium		Low/ neutral	x
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Level of impact: State the level of impact on the protected characteristics below:

Ethnicity:	High	Medium	Low/ Neutral
Gender:	High	Medium	Low/ Neutral
Age:	High	Medium	Low/ Neutral
Disability:	High	Medium	Low/ Neutral
Religion/Belief:	High	Medium	Low/ Neutral
Pregnancy/Maternity	High	Medium	Low/ Neutral
Marriage & Civil Partnerships	High	Medium	Low/ Neutral
Sexual Orientation:	High	Medium	Low/ Neutral
Gender reassignment	High	Medium	Low/ Neutral

If your saving proposal has a high impact on groups with a protected characteristic please explain why, and outline what steps have been/will be taken to mitigate such an impact :

Is a full equalities analysis assessment required?	YES		NO	x
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7. Legal

State any specific Legal Implications relating to this proposal

The general employment legal implications will apply and the Council's Management of Change Guidelines

Is staff consultation required (Y/N)	y	Is public consultation required (Y/N)?	n
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8. Human Resources

Will this saving proposal have an impact on employees within the team (yes/no)?

YES

Within this savings proposals, please state the number of posts in the current structure by grade band. (FTE equivalent, Head Count & Vacant)

*(not covered by council employee) e.g. interim

** (covered by council employee)

*** (including posts covered by agency) – If nil please state

(HR Advisory Service will provide you with data where this is available)

	Scale 1 - 2	Scale 3 - 5	Scale 6 - SO2	PO1 – PO5	PO6 – PO8	SMG1 – SMG3	JNC
FTE							
Head Count							
Vacant*		1		1			
Vacant**							
Vacant***							

Workforce Profile Information

Gender:	Female:		Male:		
Ethnicity:	BME:	White:	Other:	Not Known:	
Disability:					
Sexual Orientation:	Where known:			Not Known:	

2015/16 budget saving round

savings proposal

1. Information on officer making proposal	
Lead officer	Liz Dart
Directorates affected by proposal	Community Services
Portfolio	Health, Wellbeing and Older People
Select Committee	Safer Stronger
Reference no. (to be provided by finance)	L4
Short summary of proposal (to be included in overall report)	Broadway Theatre Saving £180k

2. Financial information		
2014/15 BUDGET (£000's)		
Net Controllable Budget: £284		
Expenditure £000's	Income £000's	Net Budget £000's
798	514	284

3. Value of Proposals per year (£000's)					
2015/16	2016/17:	2017/18	Total 2015/16-2017/18		
180	0	0	180		
Does this proposal have an impact on the DSG or HRA?		DSG	N	HRA	N
If the proposal has an impact on the DSG or HRA, please describe the impact below					

4. Description of service and proposal
Description of the service, functions or activities which are being reviewed
The Broadway Theatre has an 800 seat auditorium and small studio theatre space offering a year round programme of music, comedy, community events and theatre with a staff team of six and a large number of agency staff. The theatre is a Grade II listed building that was not designed with the requirements of a modern performance venue in mind. It is recognised that the building requires substantial capital investment to bring it up to the standard expected by production companies and audiences in the competitive London venue market. It is anticipated that this investment could be secured as part of Catford regeneration but this will not be for several years.
Saving proposal description
The proposal is to significantly reduce the operating period within the theatre. This is driven partly by the need to deliver savings but also by concerns over the ability to safely manage the scale of operations currently provided at the theatre given the buildings limitations.
5. Impact of proposal
Please outline the impact of the changes you propose. Please indicate how the proposal will impact on both staff, service users, voluntary sector and other council services:
There will be a staff reorganisation to reduce the fulltime salaried staffing structure. The theatre will operate for two focussed programmes during the year rather than a year round provision. This will enable the theatre to continue operating with a focus on community programming such as pensioner events, local showcases etc. whilst the longer term solution for the building is developed as part of the Catford Regeneration.
Please outline the risks associated with your proposal and the mitigating actions you are undertaking to manage these.
The key risk is being able to design a focussed programme that can be safely delivered within the current building constraints and with the reduced staff resource. The mitigating action will be a much reduced programme that will be carefully planned to ensure that the staff and building capacity are not overstretched.

Impact on Corporate Priorities:						
Main Priority – Most Relevant			Secondary Priority			Corporate Priorities:- A. Community Leadership and empowerment B. Young people’s achievement and involvement C. Clean, green and liveable D. Safety, security and a visible presence E. Strengthening the local economy F. Decent Homes for all G. Protection of children H. Caring for adults and the older people I. Active, health citizens J. Inspiring efficiency, effectiveness and equity
I			A			
Impact of saving on corporate priority			Impact of saving on corporate priority			
Positive	Negative	Neutral	Positive	Negative	Neutral	
Level of Impact			Level of Impact			
High	Medium	Low	High	Medium	Low	

Ward/Geographical implications – State which specific Wards are directly affected by this proposal In principle stage	
All Wards :	If individual Wards, please state:
	The Broadway Theatre is in Rushey Green Ward.

6. Service Equalities Impact

What is the expected impact on equalities?	High		Medium		Low/ neutral	x
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Level of impact: State the level of impact on the protected characteristics below:

Ethnicity:	High	Medium	Low/ Neutral
Gender:	High	Medium	Low/ Neutral
Age:	High	Medium	Low/ Neutral
Disability:	High	Medium	Low/ Neutral
Religion/Belief:	High	Medium	Low/ Neutral
Pregnancy/Maternity	High	Medium	Low/ Neutral
Marriage & Civil Partnerships	High	Medium	Low/ Neutral
Sexual Orientation:	High	Medium	Low/ Neutral
Gender reassignment	High	Medium	Low/ Neutral

If your saving proposal has a high impact on groups with a protected characteristic please explain why, and outline what steps have been/will be taken to mitigate such an impact :

Is a full equalities analysis assessment required?	YES		NO	x
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7. Legal

State any specific Legal Implications relating to this proposal

The general employment legal implications will apply and the Council's Management of Change Guidelines

Is staff consultation required (Y/N)	y	Is public consultation required (Y/N)?	n
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8. Human Resources

Will this saving proposal have an impact on employees within the team (yes/no)?

YES

Within this savings proposals, please state the number of posts in the current structure by grade band. (FTE equivalent, Head Count & Vacant)

*(not covered by council employee) e.g. interim

**(covered by council employee)

***(including posts covered by agency) – If nil please state

(HR Advisory Service will provide you with data where this is available)

	Scale 1 - 2	Scale 3 - 5	Scale 6 - SO2	PO1 – PO5	PO6 – PO8	SMG1 – SMG3	JNC
FTE		0.6		4	1		
Head Count		1		4	1		
Vacant*							
Vacant**							
Vacant***							

Workforce Profile Information

Gender:	Female: 4		Male: 2				
Ethnicity:	BME:	White:	Other:		Not Known:		
		6					
Disability:	0 disabled, 6 not disabled						
Sexual Orientation:	Where known:			Not Known:			
				6			

Safer Stronger Communities Select Committee			
Title	Local assemblies update		
Contributor	Community Enterprise Manager	Item	6
Class	Part 1 (open)	03 February 2015	

1. Purpose

- 1.1 This report provides the Safer Stronger Communities Select Committee with information on the performance and achievements of the Local Assemblies programme during the 2013/14 financial year. It also identifies areas for the potential future development of the Assemblies programme.

2. Recommendation

- 2.1 Members of the Safer Stronger Communities Select Committee are recommended to note the content of this report and to consider the questions raised in paragraph 6.

3. Policy Context

- 3.1 Section 138 of the Local Government and Public Involvement in Health Act came into effect on 1 April 2009. It places a duty on a local authority to involve local representatives when carrying out 'any of its functions' by providing information, consulting or 'involving in another way'. The Local Assemblies programme is a key aid to the London Borough of Lewisham in fulfilling this duty.
- 3.2 Prior to the Act, in May 2007, the Mayor's Commission on Empowering Communities and Neighbourhoods recommended that the London Borough of Lewisham introduce local ward assemblies for each of the borough's 18 wards. The Commission's objective was that these localised bodies, defined by the active involvement of ward councillors, would enable the people living and working in each ward to have a stronger and more direct influence in shaping their local community, supporting an ongoing process for identifying and resolving local concerns and implementing local solutions. The Local Assemblies programme was established in March 2008.
- 3.3 The Local Assemblies programme particularly helps to deliver the Lewisham Sustainable Community Strategy priority outcome 'empowered and responsible – where people can be actively involved in their local area and contribute to supportive communities'. The programme is also helping to deliver the corporate priority 'community leadership and empowerment – developing opportunities for the active participation and engagement of people in the life of the community'. Average attendance at local assemblies is a key performance indicator for measuring our success in meeting these priorities. Individual projects funded by the assemblies also help to deliver other corporate priorities.

4. Administration of Assemblies

- 4.1 Each Assembly has an individual fully voluntary co-ordinating group which plans its work between Assembly meetings and is supported by the Council-employed Development Officer. The local co-ordinating group has the active involvement of elected members and a range of individuals who have volunteered to support their local Assembly. These individuals bring organisational and communication skills which are invaluable in facilitating the work of the Assembly programme.

Co-ordinating groups meet in advance of Assembly meetings to plan agendas and ensure that actions from previous meetings have been completed. Communication between meetings generally takes place through e-mail updates, and the Assembly Development Officer works closely with individual co-ordinating group members as well as ward councillors. Each co-ordinating group has evolved its way of operating to meet with local requirements, and individuals with particular skills have been encouraged to contribute to the work of the groups. Some groups are formal in their meetings, whilst others have a less formal approach.

Groups consist of 9-10 people, although attendance varies. In 2011, co-ordinating groups were issued with guidance. This clearly sets out details of membership, chairing and guidance on meeting planning, engagement and publicity, as well as other areas of operation. Responsibilities also include consideration of evaluation data, initial scrutiny of funding applications for eligibility and deliverability, and regular review of the Assembly Action Plan with associated recommendations to the full Assembly.

During the course of the year, Assemblies have considered the style and content of meetings, including the various approaches taken to chairing meetings. Assemblies have endeavoured to make their discussions as interactive and participative as possible by taking varying approaches at different meetings. Feedback from participants suggests that having table-based discussions provides a good opportunity for more individuals to participate.

5. Local Assemblies Programme Update

- 5.1 2013/14 represented the 6th full year of the Local Assembly programme.

Average attendance at Assembly meetings and events for the full 2013/14 year rose to 91 people from 77 in 2012/13, with an overall attendance of 5,286 for the year.

At each Assembly meeting, participants are asked to provide feedback. An analysis of this feedback confirms the following for the year:

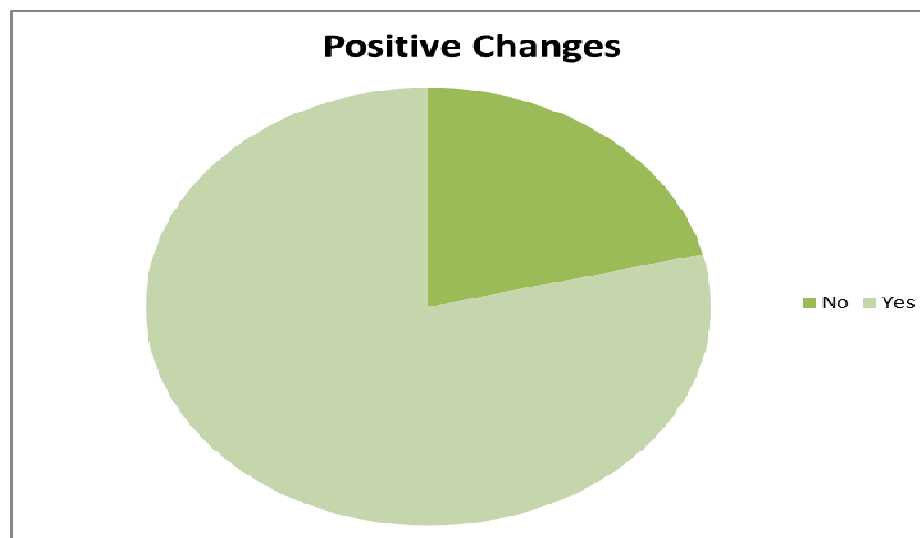
- 92% stated that attending Assembly meetings had helped them to understand local issues better
- 68% took the view that the Assembly allowed them to influence local decisions
- 70% stated that they felt included and able to give their viewpoint. This is a concern as it represents a drop from 81% in 2012/13
- 75% felt that Assembly meetings met their expectations.

With regard to demographics, the proportion of young people attending Assembly meetings continues to be low. Only 3% of those attending meetings in the last year were defined as young people, which represents a reduction on 4.7% in the previous year. This indicates a further need for Assemblies to address young people's engagement. On the other hand, encouragingly, the proportion of people who considered themselves to have a disability increased from 13% to 23%.

The proportion of attendees from BAME backgrounds stood at 34%, a reduction from 37% in the previous year.

The programme also reached large numbers of new people, with 34% of meeting attendees confirming that they were attending for the first time, although this is a reduction on the previous year.

In addition to the surveys undertaken at Assembly meetings, an online survey of local residents was undertaken to identify levels of awareness of and engagement with Assemblies. The survey, which was distributed via Lewisham Life and also available on the Council website, elicited 472 responses. A significant number (294) of those who responded had not previously attended Assembly meetings, but of the 208 who had an opinion on whether Assemblies had made a difference in their local area, 79% felt the difference was positive, as illustrated in the chart below:



- 5.2 All Local Assemblies continue to review their priorities to ensure that they reflect the needs of their respective local areas. A varied approach was taken this year by Assemblies in determining and acting on priorities. Assemblies find that exercises to review priorities prove an effective way of engaging with residents, increasing attendance and levels of debate at meetings and improving resident "ownership" of priorities.

Crofton Park – Open Engagement

Crofton Park Assembly felt it was important to canvass opinions beyond the usual attendees at meetings to ensure that their priorities reflected the views of the widest possible range of residents even if they were not able to attend assembly meetings. They devised an online survey that sought opinion on what the priorities should be as well as soliciting ideas about local issues that could be addressed.

- 5.3 In 2013/14, each Assembly was allocated a fund of £15,000 to run local projects. £2,500 of this sum is a discretionary fund which can be utilised directly by Ward councillors to address other areas which may arise during the course of the year or are not identified by residents as key priorities but which still have an impact on the local area.

All Assemblies have reviewed their approach to the allocation of funds in the last year. Approximately 50% of Assemblies have taken a full commissioning approach, through which applications have been invited from organisations that it is felt are able to deliver projects to meet priorities. This approach has the advantage of the Assembly being able to set clear boundaries and engage in a dialogue with potential projects to best meet identified needs.

Other approaches taken include partial commissioning and a general call for applications. This mixed approach is undertaken in some wards, including Crofton Park and Perry Vale. In both cases, the main priority has proved to be work with young people. Discussions were therefore held with relevant organisations to achieve focused projects, with proportions of funding remaining open for wider applications to support other needs identified by local organisations.

A number of Assemblies operate an open application process. This approach often results in an increased number of applications but requires the coordinating group to carefully sift and analyse applications to ensure they represent value for money and are robust and deliverable. The advantage of this approach is that it encourages organisations which have not previously worked with the assembly to come forward. This sometimes provides a catalyst for further involvement by organisation users and supporters who subsequently attend Assembly meetings to promote the benefits of their work. This has been the case in Bellingham and Grove Park wards.

An increasing number of Assemblies use the marketplace approach to enable funding applicants to engage with Assembly participants. The marketplace allows for a dialogue to take place between residents and potential projects, followed by a voting process. This approach further increases resident engagement and ownership of projects, as well as offering an opportunity for vibrant dialogue between residents and local organisations.

Once funds have been agreed, Assemblies invite successful projects to provide updates at meetings. These presentations are often very popular because they enable residents to find out how projects are progressing and to review the work they have undertaken. This also provides an opportunity for groups to promote what they do and enables residents to access their provision.

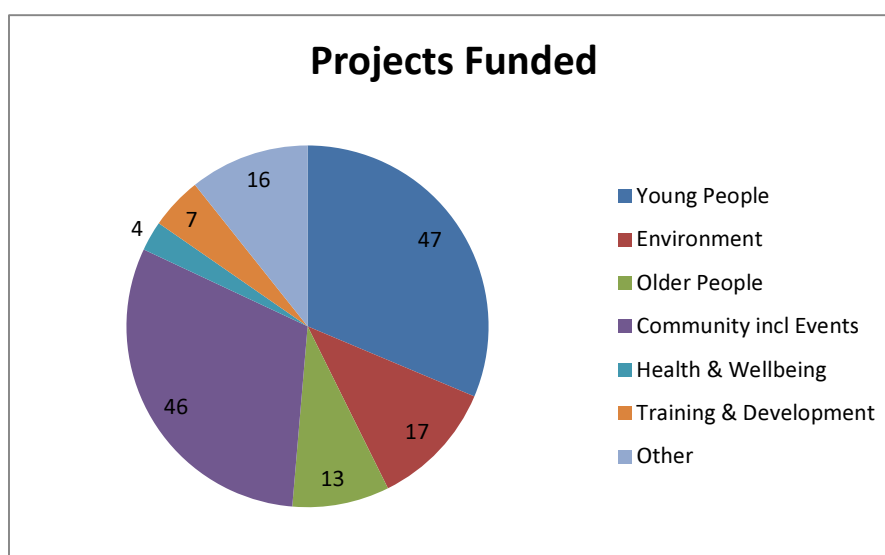
Evelyn – Working Together

Many successful projects have resulted in additional funds being levered in, including the Evelyn Ward “Working Together” Project, a collaborative effort which almost doubled the £15,000 available across the ward to £27,878 through a range of partners supporting different aspects of six out of seven of the individual projects under the “Working Together” umbrella. The collaborative approach in Evelyn Ward also brought different groups together to work on projects jointly which has promoted increased joint working and the sharing of resources outside Assembly

projects. Local people have also had the opportunity to get involved and have volunteered on three of the projects.

- 5.4 A total of 150 projects were funded in 2013/14. Of these, 50 were funded at a level of £2,000 or over. A further 59 were funded at £1,000 - £2,000. 26 were funded at £500 - £1,000 and 15 received funding of less than £500.

Of the 150 groups funded, the highest proportion used the funding to deliver young people-focused projects. Other areas where higher proportions of projects were delivered included environmentally-focused projects, work with older people, work focused on health and wellbeing, and training and development. See chart below which illustrates the distribution of projects:



- 5.5 During the course of the year, through the combined approaches to distributing funds described above, a number of new initiatives have been established. These include:

Perry Vale - Young Lewisham Project

In Perry Vale, the Assembly agreed to fund an initiative to be operated by the Young Lewisham project, which involved young people working with dementia sufferers. The project is being delivered in partnership with Bromley Mind providing young people with dementia awareness training.

Evelyn – Community Capacity Building

With Community Capacity Building as one of its priorities, the Evelyn Assembly has identified a prime need to offer local people with limited funds alternative forms of transport to get to important appointments such as the Jobcentre and housing office. The Bike Freedom Club project funds the 999 Club in Deptford to lend bicycles to local residents supporting them in attending appointments which could otherwise lead to sanctions, with the added benefit of improving fitness and wellbeing. With the support of the Assembly, contact has been made with

Wandsworth Prison which has provided free bicycles through its bicycle recycling work and the Assembly has met other start-up costs.

Forest Hill - Re-Connect Programme

In Forest Hill, the Assembly identified a need to raise aspirations and change behaviour amongst young people. In 2013/14, this was achieved through the Re-Connect Programme, through providing an environment where young people were supported in transitioning positively into adulthood.

Grove Park - Communication

In Grove Park ward, community communication remains one of the Assembly priorities. To tackle this, the Coordinating Group invited a representative from Streetlife to the November Assembly. She was provided with an information stall as part of a marketplace event and given a place on the agenda for the formal part of the meeting. With approximately 100 people in attendance this Assembly was the ideal forum in which to pitch Streetlife and provide some practical examples as to why it would be good for Grove Park. Feedback from Assembly attendees was extremely positive and the Assembly agreed to pilot a Streetlife initiative, with key local organisations and ward councillors all agreeing to promote the site.

- 5.6 During the course of the year, Assemblies have acted as a catalyst for some key areas of **community-led action**, including:

Catford South – Bulbs in Bloom

Residents in Catford South have worked with the Assembly to bring springtime flowers to the ward since 2013. Following consultation with local residents, over 500 bags of bulbs have been given away to individuals to plant in their front gardens, pots, window boxes and other suitable containers. 4000 bulbs were also supplied to schools and community groups to plant in local community spaces.

The Assembly worked in partnership with Torrison Library and Holy Cross Primary school, which acted as bulb collection points. Both sites expressed how they had benefitted from their involvement, with the library in particular stating that the initiative had facilitated the registration of new members. The Assembly itself has also gained a number of new members, with the bulb project acting as an effective engagement tool. The initiative is now extending to Rushey Green Assembly which has voted for an additional bulbs in bloom initiative.

Evelyn Youth Partnership

The Evelyn Youth Partnership is formed of local organisations and residents working with young people and was set up by the Evelyn Assembly in response to resident requests for more opportunity for local young people (18-24). Through the partnership, a bid was submitted for Jobcentre Plus Flexible Support Fund funding to develop an outreach project for young people aged 18-24 who were out of work and were not engaging with the benefits system. Young people engaged through the project accessed additional training, work experience and placement opportunities through local social enterprise, ECO Learning. The project achieved the following:

- An increase in young people, including young offenders, interacting with the benefits system;
- Action planning with young people to support the identification of goals and access to relevant training and work experience support;
- The identification of youth safety as a key issue which is now being tackled through the project.

5.7 A key part of Assembly meetings incorporates input from senior Council officers with a range of responsibilities. Through dialogue with local residents, Council officers have gained greater insight into resident views on particular issues and have been able to highlight how these can be taken forward within the Council. These discussions help support residents in **influencing decisions** which are of particular importance to them. For example:

- Sydenham Assembly, with the Sydenham Society, worked to influence progress in developing the important local site previously occupied by the Greyhound Public House. Assembly members worked to raise concerns with the Council Planning Department and Mayor, resulting in a project which had been dormant for a significant period of time being reactivated and a decision and timetable being agreed for completing the development;
- Blackheath Assembly was able to influence a review of the Council's resident permit pricing policy, stemming from work to support an individual parent/carer;
- In Lewisham Central, the Assembly facilitated discussions between residents and the developers of the Lewisham Gateway Project. This has enabled residents to be better informed of planned developments and to provide feedback to developers on the potential impact of specific plans.

5.8 Assemblies would be unable to operate effectively without generating high levels of **engagement and participation**. These are achieved in different ways in different wards, including wards with particular challenges. The approach taken to achieving effective engagement and participation varies across Assemblies. In some instances, there are well-developed partnership arrangements between the Assemblies and local voluntary and community sector organisations. This is particularly the case in Telegraph Hill and Bellingham, where local councillors and community organisations work closely together in complementing the work of the Assembly. In other instances, as in the example below, specific engagement activities are undertaken:

Rushey Green – talk days and community engagement

The Rushey Green Assembly was one of the first Assemblies to start using 'talk days' as an important tool for community engagement. By joining up with other larger events in the area, talk days have been a chance to take the Assembly on the road and broaden local resident understanding of the purpose and aims of the Assembly.

One of the main benefits of talk days was found to be an improved focus on identifying Ward priorities and ways in which to increase inclusivity and reach a wider audience. In December 2014, a different approach was taken to engaging the community as a result of issues identified by the Chair through the talk days. This resulted in a very successful, interactive session through which people fed in thoughts and ideas for the next year's action plan. Further activities are in progress

as a result of community engagement so that residents can ask questions remotely if they are unable to physically attend meetings. If this approach is successful, it will be rolled out to all Assemblies, although with careful monitoring to ensure the meetings retain a strong physical presence.

- 5.9 Assemblies view community-wide **events** as making a key contribution to community cohesion and the enhancement of community spirit. In the past year, Assemblies have supported a number of local events which have further increased local awareness of Assembly work and have contributed to community cohesion. Examples include:

Blackheath Village Day

Following community representations to the Assembly, funding of £2,000 was contributed by the Assembly to a group which worked closely with the Blackheath Society to plan for an event which took place alongside the Christmas Lights Switch On on December 6 2014. Residents and local organisations undertook separate fundraising and collaboration and the day attracted more than 2,000 people. Contributors included the Jimmy Mizen Foundation Musicians and the Samaritan Choir.

Brockley Max

The Brockley Max Festival is a nine day community arts festival in Brockley, Crofton Park Ladywell and Honor Oak Park. In 2014, the festival took place from 30 May-7 June, running 45 events in external venues and local bars, cafes, libraries, churches and community halls, and attracting more than 5,000 attendees. The festival gave opportunities for over 300 performers and 50 volunteers (33% of whom were under 25) to gain valuable work experience, including customer service, event management, fundraising and administration. At least 85% of volunteers have indicated their interest in participating again in 2015.

Over 40 local businesses supported the festival through sponsorship, advertising, having a stall and giving raffle prizes. This enabled them to increase their business both directly through sales and indirectly through showing their support for a community event.

- 5.10 **Other Developments in 2013/14**

Section 106

During 2013/14, Assemblies began to be consulted on the use of Section 106 for their respective areas. Assemblies have begun consulting widely on the use of funds e.g., in Whitefoot, the Assembly undertook an extensive consultation exercise, informing residents about opportunities available through Section 106 arrangements and undertaking an associated residents' survey.

This initiative represents further opportunities for Assemblies to engage with residents on important areas of local provision.

Neighbourhood Forums

During 2013/14, a number of Assemblies were instrumental in establishing partnerships to develop Neighbourhood Forums. In both Crofton Park and Grove Park, for example, the Assembly worked closely with key civic partners to facilitate the development of Neighbourhood Forums which will be instrumental in developing local plans for their respective areas.

Big Budget Challenge

During the autumn of 2014, all Local Assemblies organised events to enable residents to participate in the Big Budget Challenge on Lewisham Council's financial position, requiring £85m of cuts. A number of Assemblies gave residents online access to the Big Budget Toolkit and others encouraged residents and local organisations to engage with the process.

Main Grants Neighbourhood Development

It is envisaged that Assemblies will play a key role in the development and delivery of the Neighbourhood Development strand of the revised Lewisham Council 2015/18 Main Grants Programme. Local Assembly Co-ordinating Groups will work closely with delivery organisations to ensure that Main Grant applicant organisations delivering neighbourhood projects complement Assembly priorities. Successful Main Grants applicant organisations will have a very clear role in supporting engagement with Assemblies through their Council-funded projects.

6. Conclusion

The present Assembly Programme has been in operation for six full years and has continued to remain relevant to local residents. In looking ahead the service will seek to build on the programme's success, share good practice across wards whilst continuing to tackle the ongoing challenges of deepening the reach of assemblies but also looking for the most effective way to deliver the programme with diminishing resources.

For further information, please contact Liz Dart, Head of Culture and Community Development on 020 8314 8637.

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Agenda Item 7

Safer Stronger Communities Select Committee			
Title	Select Committee work programme		
Contributor	Scrutiny Manager	Item	7
Class	Part 1 (open)	03 February 2015	

1. Purpose

To advise Members of the proposed work programme for the municipal year 2014/15, and to decide on the agenda items for the next meeting.

2. Summary

- 2.1 At the beginning of the new administration, each select committee drew up a draft work programme for submission to the Business Panel for consideration.
- 2.2 The Business Panel considered the proposed work programmes of each of the select committees on 29 July 2014 and agreed a co-ordinated overview and scrutiny work programme. However, the work programme can be reviewed at each Select Committee meeting so that Members are able to include urgent, high priority items and remove items that are no longer a priority.

3. Recommendations

3.1 The Committee is asked to:

- note the work plan attached at **Appendix B** and discuss any issues arising from the programme;
- specify the information and analysis required in the report for each item on the agenda for the next meeting, based on desired outcomes, so that officers are clear about what they need to provide;
- review all forthcoming key decisions, attached at **Appendix C**, and consider any items for further scrutiny.

4. The work programme

- 4.1 The work programme for 2014/15 was agreed at the Committee's meeting on 15 July 2014.
- 4.2 The Committee is asked to consider if any urgent issues have arisen that require scrutiny and if any existing items are no longer a priority and can be removed from the work programme. Before adding additional items, each item should be considered against agreed criteria. The flow chart attached at **Appendix A** may help Members decide if proposed additional items should be added to the work programme. The Committee's work programme needs to be achievable in terms of the amount of meeting time available. If the Committee agrees to add additional item(s) because they are urgent and high priority, Members will need to consider

which medium/low priority item(s) should be removed in order to create sufficient capacity for the new item(s).

5. The next meeting

5.1 The following reports are scheduled for the meeting on 10 March 2015:

Agenda item	Review type	Link to Corporate Priority	Priority
Safer Lewisham Strategy: monitoring and update	Performance monitoring	Community leadership; safety, security and a visible presence	High
Comprehensive equalities scheme: monitoring and update	Performance monitoring	Community leadership; safety; inspiring efficiency, effectiveness and equity	Medium
Implementation of the volunteering strategy	Standard review	Community leadership	Medium
Provision for the LGBT community	Standard review	Safety, security and a visible presence; community leadership	Medium
Library and information service annual report	Standard item	Community leadership	Medium

5.2 The Committee is asked to specify the information and analysis it would like to see in the reports for these items, based on the outcomes the Committee would like to achieve, so that officers are clear about what they need to provide for the next meeting.

6. Financial Implications

There are no financial implications arising from this report.

7. Legal Implications

In accordance with the Council's Constitution, all scrutiny select committees must devise and submit a work programme to the Business Panel at the start of each municipal year.

8. Equalities Implications

8.1 The Equality Act 2010 brought together all previous equality legislation in England, Scotland and Wales. The Act included a new public sector equality duty, replacing the separate duties relating to race, disability and gender equality. The duty came into force on 6 April 2011. It covers the following nine protected characteristics: age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.

8.2 The Council must, in the exercise of its functions, have due regard to the need to:

- eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act
- advance equality of opportunity between people who share a protected characteristic and those who do not.
- foster good relations between people who share a protected characteristic and those who do not.

8.3 There may be equalities implications arising from items on the work programme and all activities undertaken by the Select Committee will need to give due consideration to this.

9. Date of next meeting

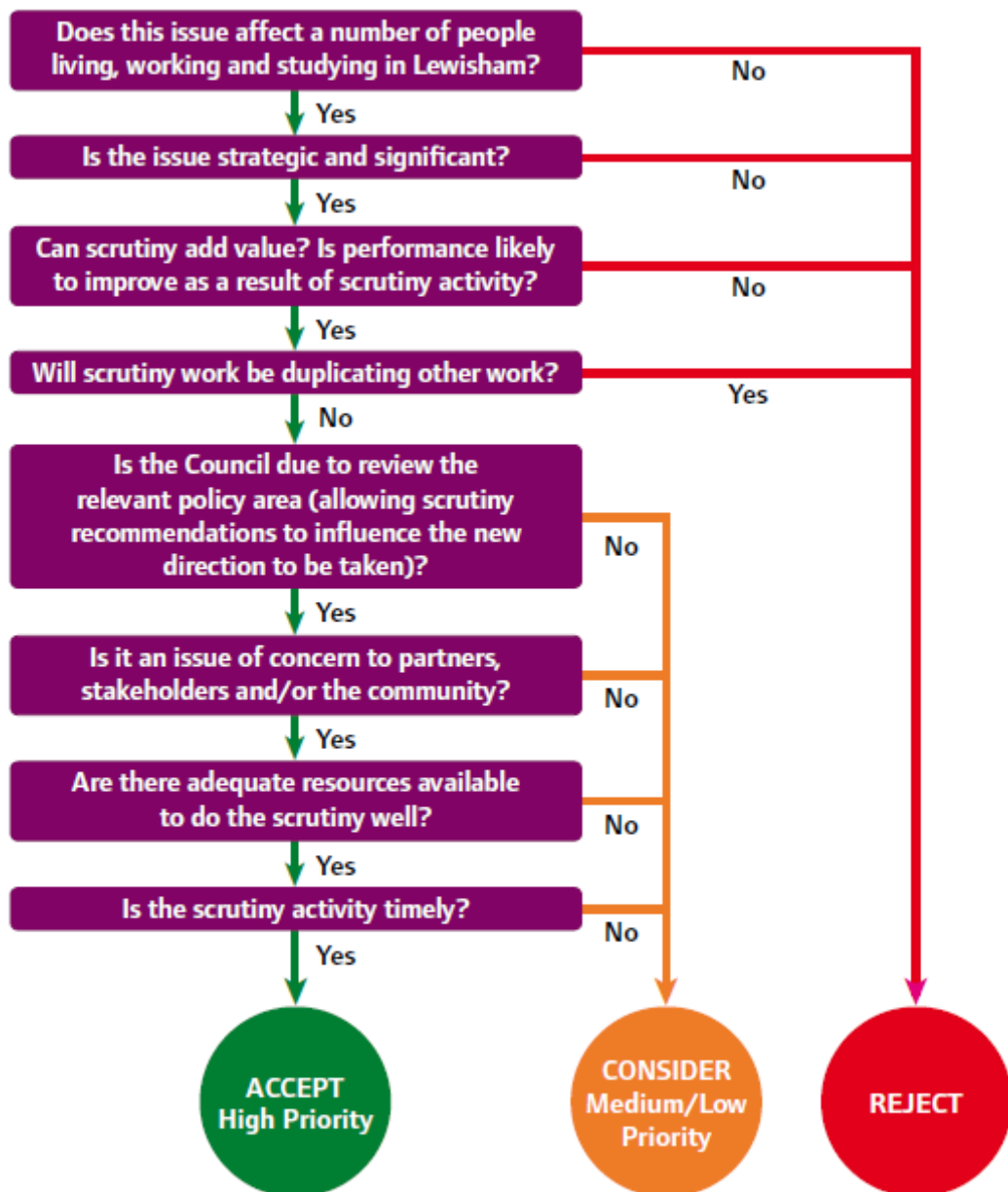
The date of the next meeting is Tuesday 10 March 2015

Background Documents

Lewisham Council's Constitution

Centre for Public Scrutiny: the Good Scrutiny Guide






Scrutiny work programme – prioritisation process



Safer Stronger Communities Select Committee work programme 2014/15

Programme of work

Work item	Type of item	Priority	Strategic priority	Delivery deadline	15-Jul	10-Sep	03-Nov	03-Dec	03-Feb	10-Mar
Lewisham Future Programme	Standard item	High	CP10	Jul						
Election of the Chair and Vice-Chair	Constitutional requirement	High	CP10	Jul						
Select Committee work programme	Standard item	High	CP10	Jul						
Council employment profile	Standard item	Medium	CP10	Jul						
Main grant programme funding	Standard item	High	CP1	Nov						
Safer Lewisham Partnership plan and update	Standard item	Medium	CP4	Sep						
Violence against women and girls	In-depth review	High	CP4/CP9	Mar		Update	Scope	evidence	evidence	Report
Responsible dog ownership	Standard review	Medium	CP4	Dec						
Invitation to Borough Fire and Police Commanders	Performance monitoring	Medium	CP4	Jan						
Local Assemblies report	Performance monitoring	Medium	CP1	Jan						
Implmentation of the volunteering strategy	Performance monitoring	Medium	CP9	Mar						
Provision for the LGBT community	Standard review	Medium	CP1	Mar						
Library and information service	Standard item	Medium	CP10	Apr						
Safer Lewisham Strategy - monitoring and update	Performance monitoring	High	CP4	Mar						
Comprehensive Equalities Scheme - monitoring and update	Performance monitoring	Medium	CP10	Mar						
Probation service update	Standard item	Medium	CP10	2015/16						

	Item completed
	Item ongoing
	Item outstanding
	Proposed timeframe
	Item added

Meetings					
1)	Tue	15 July	4)	Wed	03 December
2)	Wed	10 September	5)	Tue	03 February
3)	Mon	03 November	6)	Tue	10 March

Shaping Our Future: Lewisham's Sustainable Community Strategy 2008-2020		
	Priority	
1	Ambitious and achieving	SCS 1
2	Safer	SCS 2
3	Empowered and responsible	SCS 3
4	Clean, green and liveable	SCS 4
5	Healthy, active and enjoyable	SCS 5
6	Dynamic and prosperous	SCS 6

Corporate Priorities		
	Priority	
1	Community Leadership	CP 1
2	Young people's achievement and involvement	CP 2
3	Clean, green and liveable	CP 3
4	Safety, security and a visible presence	CP 4
5	Strengthening the local economy	CP 5
6	Decent homes for all	CP 6
7	Protection of children	CP 7
8	Caring for adults and older people	CP 8
9	Active, healthy citizens	CP 9
10	Inspiring efficiency, effectiveness and equity	CP 10

FORWARD PLAN OF KEY DECISIONS

Forward Plan February 2015 - May 2015

This Forward Plan sets out the key decisions the Council expects to take during the next four months.

Anyone wishing to make representations on a decision should submit them in writing as soon as possible to the relevant contact officer (shown as number (7) in the key overleaf). Any representations made less than 3 days before the meeting should be sent to Kevin Flaherty, the Local Democracy Officer, at the Council Offices or kevin.flaherty@lewisham.gov.uk. However the deadline will be 4pm on the working day prior to the meeting.

A "key decision"* means an executive decision which is likely to:

- (a) result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates;
- (b) be significant in terms of its effects on communities living or working in an area comprising two or more wards.

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
November 2014	2015-16 Council Tax Base and 2015/16 NNDR Base	Wednesday, 21/01/15 Council	Janet Senior, Executive Director for Resources & Regeneration and Councillor Kevin Bonavia, Cabinet Member Resources		
November 2014	Council Tax Reduction Scheme Review	Wednesday, 21/01/15 Council	Kevin Sheehan, Executive Director for Customer Services and Councillor Kevin Bonavia, Cabinet Member Resources		
December 2014	Extension of Statutory Public Funerals Contract	Tuesday, 27/01/15 Overview and Scrutiny Business Panel	Aileen Buckton, Executive Director for Community Services and Councillor Chris Best, Cabinet Member Health-Well-Being-Older People		
December 2014	Procurement of the Removals, Storage and Delivery Service	Tuesday, 27/01/15 Overview and Scrutiny Business Panel	Kevin Sheehan, Executive Director for Customer Services and Councillor Damien Egan, Cabinet Member Housing		
December 2014	Savings Proposals Delegated to Executive Directors for Community Services, Customer Services and Resources and Regeneration	Tuesday, 27/01/15 Overview and Scrutiny Business Panel	Janet Senior, Executive Director for Resources & Regeneration, Aileen Buckton, Executive Director for Community Services, Frankie Sulke, Executive Director for Children and Young People and Councillor Kevin Bonavia, Cabinet		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			Member Resources		
December 2014	Award of contract for works at Holbeach Primary School	Tuesday, 27/01/15 Overview and Scrutiny Education Business Panel	Janet Senior, Executive Director for Resources & Regeneration and Councillor Paul Maslin, Cabinet Member for Children and Young People		
December 2014	Award of contract for works at Kender Primary School	Tuesday, 27/01/15 Overview and Scrutiny Education Business Panel	Janet Senior, Executive Director for Resources & Regeneration and Councillor Paul Maslin, Cabinet Member for Children and Young People		
December 2014	Contract Award Launcelot Primary school	Tuesday, 27/01/15 Overview and Scrutiny Education Business Panel	Frankie Sulke, Executive Director for Children and Young People and Councillor Paul Maslin, Cabinet Member for Children and Young People		
December 2014	Savings Proposals Delegated to Executive Director CYP	Tuesday, 27/01/15 Overview and Scrutiny Education Business Panel	Frankie Sulke, Executive Director for Children and Young People and Councillor Paul Maslin, Cabinet Member for Children and Young People		
December 2014	Acquisition of Property	Wednesday, 11/02/15	Kevin Sheehan, Executive Director for		

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
		Mayor and Cabinet	Customer Services and Councillor Damien Egan, Cabinet Member Housing		
November 2014	Budget 2015-16	Wednesday, 11/02/15 Mayor and Cabinet	Janet Senior, Executive Director for Resources & Regeneration and Councillor Kevin Bonavia, Cabinet Member Resources		
September 2014	Church Grove Custom Build	Wednesday, 11/02/15 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Damien Egan, Cabinet Member Housing		
August 2014	Customer Service centre out of hours switchboard Procurement	Wednesday, 11/02/15 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Damien Egan, Cabinet Member Housing		
December 2014	Day Care Services	Wednesday, 11/02/15 Mayor and Cabinet	Aileen Buckton, Executive Director for Community Services and Councillor Chris Best, Cabinet Member Health-Well-Being-Older People		
September 2014	Deptford Southern Sites Regeneration Project	Wednesday, 11/02/15 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Damien Egan, Cabinet Member Housing		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
January 2015	Local Government Association Peer Challenge	Wednesday, 11/02/15 Mayor and Cabinet	Janet Senior, Executive Director for Resources & Regeneration and Councillor Joe Dromey, Cabinet Member Policy & Performance		
December 2014	Phoenix Community Housing Board	Wednesday, 11/02/15 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Damien Egan, Cabinet Member Housing		
December 2014	Re-configuring Community Based Healthy Eating Initiatives	Wednesday, 11/02/15 Mayor and Cabinet	Aileen Buckton, Executive Director for Community Services and Councillor Chris Best, Cabinet Member Health-Well-Being-Older People		
March 2014	Review of Blackheath Events Policy 2011	Wednesday, 11/02/15 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Rachel Onikosi, Cabinet Member Public Realm		
December 2014	Voluntary Sector Accomodation	Wednesday, 11/02/15 Mayor and Cabinet	Aileen Buckton, Executive Director for Community Services and Councillor Joan Millbank, Cabinet Member Third Sector & Community		
November 2014	Award of Highways Public Realm Contract Coulgate	Wednesday, 11/02/15	Janet Senior, Executive Director for Resources &		

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
	Street	Mayor and Cabinet (Contracts)	Regeneration and Councillor Alan Smith, Deputy Mayor		
November 2014	Prevention and Inclusion Team Contract	Wednesday, 11/02/15 Mayor and Cabinet (Contracts)	Aileen Buckton, Executive Director for Community Services and Councillor Joan Millbank, Cabinet Member Third Sector & Community		
November 2014	Procurement of the School Catering Contract service	Wednesday, 11/02/15 Mayor and Cabinet (Contracts)	Frankie Sulke, Executive Director for Children and Young People and Councillor Paul Maslin, Cabinet Member for Children and Young People		
December 2014	Savings Proposals Delegated to Executive Directors for Community Services, Customer Services and Resources and Regeneration	Tuesday, 17/02/15 Overview and Scrutiny Business Panel	Janet Senior, Executive Director for Resources & Regeneration, Aileen Buckton, Executive Director for Community Services, Kevin Sheehan, Executive Director for Customer Services and Councillor Kevin Bonavia, Cabinet Member Resources		
December 2014	Savings Proposals Delegated to Executive Director CYP	Tuesday, 17/02/15 Overview and Scrutiny Education Business Panel	Frankie Sulke, Executive Director for Children and Young People and Councillor Paul Maslin, Cabinet Member for Children and Young People		

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
January 2015	Healthwatch Contract Tender Award	Tuesday 17/02/15 Overview and Scrutiny Business Panel	Aileen Buckton Executive Director for Community Services		
November 2014	Budget Update 2015-16	Wednesday, 18/02/15 Mayor and Cabinet	Janet Senior, Executive Director for Resources & Regeneration and Councillor Kevin Bonavia, Cabinet Member Resources		
January 2015	Community Infrastructure Levy Adoption version	Wednesday, 25/02/15 Council	Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor		
January 2015	Planning Obligations SPD	Wednesday, 25/02/15 Council	Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor		
November 2014	2015/16 Budget Report	Wednesday, 25/02/15 Council	Janet Senior, Executive Director for Resources & Regeneration and Councillor Kevin Bonavia, Cabinet Member Resources		
January 2015	Lewisham River Corridors Improvement Plan SPD	Wednesday, 25/02/15 Council	Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith,		

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			Deputy Mayor		
December 2014	Asset Management Strategy (Highways)	Wednesday, 04/03/15 Mayor and Cabinet	Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor		
December 2014	Catford Town Centre CRPL Business Plan 2015/16	Wednesday, 04/03/15 Mayor and Cabinet	Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor		
June 2014	Housing Strategy 2015 - 2020	Wednesday, 04/03/15 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Damien Egan, Cabinet Member Housing		
November 2014	Pay Policy Statement	Wednesday, 04/03/15 Mayor and Cabinet	Andreas Ghosh, Head of Personnel & Development and Councillor Kevin Bonavia, Cabinet Member Resources		
September 2014	Strategic Asset Management Plan 2015-2020	Wednesday, 04/03/15 Mayor and Cabinet	Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor		
June 2014	Surrey Canal Triangle - Compulsory Purchase Order Resolution	Wednesday, 04/03/15 Mayor and Cabinet	Janet Senior, Executive Director for Resources & Regeneration and		

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			Councillor Alan Smith, Deputy Mayor		
November 2014	Award of Design and Build Contract Phase 1 Grove Park Public Realm Project	Wednesday, 04/03/15 Mayor and Cabinet (Contracts)	Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor		
September 2014	Award of Street Advertising and Bus Shelter Contract	Wednesday, 04/03/15 Mayor and Cabinet (Contracts)	Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor		
September 2014	Prevention and Inclusion Contract Extension and Commissioning Recommendation	Wednesday, 04/03/15 Mayor and Cabinet (Contracts)	Aileen Buckton, Executive Director for Community Services and Councillor Chris Best, Cabinet Member Health-Well-Being-Older People		
September 2014	Prevention and Inclusion Framework Contract Award	Wednesday, 04/03/15 Mayor and Cabinet (Contracts)	Aileen Buckton, Executive Director for Community Services and Councillor Chris Best, Cabinet Member Health-Well-Being-Older People		
November 2014	Procurement of the School Kitchen Maintenance Contract	Wednesday, 04/03/15 Mayor and Cabinet (Contracts)	Frankie Sulke, Executive Director for Children and Young People and Councillor Paul Maslin, Cabinet Member for Children and Young People		

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
December 2014	Annual Lettings Plan	Wednesday, 25/03/15 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Damien Egan, Cabinet Member Housing		
November 2014	School Admissions 2015-16	Wednesday, 25/03/15 Mayor and Cabinet	Frankie Sulke, Executive Director for Children and Young People and Councillor Paul Maslin, Cabinet Member for Children and Young People		
January 2015	Waste Strategy Consultation	Wednesday, 25/03/15 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Rachel Onikosi, Cabinet Member Public Realm		
December 2014	Catford Town Centre CRPL Business Plan 2015/16	Thursday, 26/03/15 Council	Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor		
December 2014	Pay Policy	Thursday 26/03/15	Kevin Sheehan, Executive Director for Customer Services and Councillor Bonavia, Cabinet Member Resources		